## JUNE 2005 SALARY SURVEY FOREWORD

To the 134 APEGGA Permit Holders and other Employers who contributed to this year's Salary Survey and to others who have contributed in the past, we thank you for making APEGGA's salary survey a high-demand product on an ongoing basis. We also appreciate your adaptation to its changing requirements, enabling the survey to maintain its value as trends and needs develop. Finally, a special thanks to Stantec Consulting Ltd. for supplying the graphics for our cover this year.

Our main publication - The Value of Professional Services June 2005 - has undergone a few changes. We have continued and expanded our policy, established in 2004, of reporting of both Base Salary and Total Cash Compensation to ensure that firms with significant incentive pay programs are properly recognized. Likewise, we have continued to examine gender issues and the changing demographics of the professional workforce. New for 2005 is an analysis of how the size of a firm affects the compensation that it pays. The results may surprise you. Also new this year is a comparison of salaries and professional dues for other regulated professions in Alberta, based on the Government of Alberta's 2005 Alberta Wage and Salary Survey. The results of our investigation can be found in Section 6 - Additional Analysis, starting on page 49.

The survey is intended to provide guidelines for both Alberta Employers and individual Members of the three professions (P. Eng., P. Geol., P. Geoph.) in setting salary and other payroll and benefit rates and programs. APEGGA believes individual members are responsible for establishing with their employer the level of remuneration to be received in return for professional services provided. Using the information in the Value of Professional Services plus any other information accessible to you, you can judge if you are adequately paid given your industry sector and the economic activity within that sector, working conditions, responsibility, performance, utilization and situation.

Members work in a wide variety of organizations and carry out tasks which vary just as greatly. It is therefore impossible for the Association to judge whether any given member should get or be given a salary increase. However, to stay at par in terms of purchasing power, you could expect an increase equal to the Consumer Price Index (CPI) increase in your geographic area. If you are eligible for a performance increase and/or responsibility increase, these could be in addition to the CPI.

Program effectiveness is dependent on the integrity of the data in this booklet and your ability to incorporate it with other information obtained to provide your full compensation picture. It is recognized that not all employment sectors will be readily identified within the sample job descriptions and corresponding rates. However, using these as guidelines should enable you to arrive at a reasonable relationship between your situation and industry equivalents.

With the sustained support of members and employers, the Association believes this program will continue to be a positive influence in helping to maintain a reasonable balance between professional quality services, working conditions and remuneration. If you find this survey useful, and would like your firm to contribute to it in future years, please let us know.

Yours Truly,


Ross J. Plecash, P.Eng. Director Corporate \& Member Affairs
APEGGA

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## PROCEDURE FOR USING THIS GUIDE



## SECTION 1 DETERMINING YOUR LEVEL OF RESPONSIBILITY

Two methods of determining the level of responsibility of a job are outlined in this section.
The Job Evaluation Guide, which uses point scores to assess a job, is more precise and accurate. The Job Classification Guide is used by many companies but is less precise.

It is recommended the Job Classification Guide be used to verify the results obtained through job evaluation.

## METHOD 1: JOB EVALUATION GUIDE

## Introduction

This point score guide has been developed as a technique for providing members and employers of members with an accurate, yet easy to use, system for evaluating the level of responsibility of engineering, geological and geophysical jobs. Usage will undoubtedly reveal useful improvements. Used objectively, this guide provides a base whereby any particular engineering, geological and geophysical job can be classified and ranked relative to other engineering, geological and geophysical positions. This same job evaluation system can also be used to evaluate other professional and near professional jobs, thus making comparisons with other occupational groups more systematic and credible.

## Job Rating Summary

To provide the most objective rating for the job, the following procedure is recommended:

- Rate the job in accordance with the points allocated for each factor: duties, education, experience, etc. on pages 3 to 9 . Record points in the left hand column of Table 1 on the following page.
- Compare the results with ratings assigned to the benchmark jobs in the tables on pages 10 to 16.
- Make any necessary adjustments and record the final points in the right hand column of the chart.
- Determine your classification (A, B, C, etc.) using Table 2 on page 17.
- Table 3 is provided as additional information to be used for comparison.
- Method 2: The Job Classification Guide can be used to verify self-evaluation.


## Caution in Self-Evaluation

In self-evaluation there will be a tendency toward overrating on some factors, particularly duties, as well as recommendations, decisions and commitments. Where doubt exists, the next grade or halfgrade lower in line will usually prove to be the more accurate choice.

TABLE 1: JOB RATING SUMMARY

|  | Factor | Preliminary Rating Points | Final Rating Points |
| :--- | :--- | :--- | :--- |
| A. | Duties |  |  |
| B. | Education |  |  |
| C. | Experience |  |  |
| D. | Recommendations, <br> Decisions and Commitments |  |  |
| E. | Supervision Received |  |  |
| F. | Leadership Authority and/or <br> Supervision Exercised |  |  |
| G. | Supervision Scope |  |  |
| H. | Physical Demands |  |  |
| I. | Job Environment |  |  |
| J. | Absence from Base of <br> Operations |  |  |
| K. | Accident and Health Hazards |  |  |
|  |  |  |  |

## Benchmark Job Description

A job evaluation guide is difficult to use without guidance from an experienced job analyst on how to apply the guide. To assist you in determining your level of responsibility, sample benchmark job descriptions have been provided on pages 10 to 16 . The jobs range from the most junior, to that of a fairly senior manager.

As your job will not match exactly, the points you give your job will vary from the sample jobs evaluated (both on the various factors and in total points).

## Job Rating Factors

## A. DUTIES

This factor is concerned with the general nature of tasks assigned. The range includes duties performed in an entry-level job to those carried out at an advanced level of administration. Select the description that fits your job most appropriately. Carefully consider the relationship that your duties have to those of others in your organization. If you cannot decide between two adjoining descriptions, use the midpoint value.

| DESCRIPTION |  | POINTS |
| :---: | :---: | :---: |
| 1.0 | Receives training in the various phases of office, plant, field, or laboratory engineering, geological or geophysical work as on-the-job assignments. Tasks assigned include: preparation of simple plans, designs, plots, calculations, costs, and bills of material in accordance with established codes, standards, drawings, or other specifications. May carry out routine technical surveys or inspections and prepare reports. | 10 |
| 1.5 | Midpoint value......................................................................................... | 15 |
| 2.0 | Normally regarded as a continuing portion of an engineer's, geologist's or geophysicist's training and development. Receives assignments of limited scope and complexity, usually minor phases of broader assignments. Uses a variety of standard engineering, geological or geophysical methods and techniques in solving problems. Assists more senior engineers, geologists or geophysicists in carrying out technical tasks requiring accuracy in calculations, completeness of data, and adherence to prescribed testing, analysis, design or combination of methods. | 20 |
| 2.5 | Midpoint value......................................................................................... | 30 |
| 3.0 | This is typically regarded as a fully qualified professional engineering, geological or geophysical level. Carries out responsible and varied assignments requiring general familiarity with a broad field of engineering, geology or geophysics, as well as knowledge of reciprocal effects of the work upon other fields. Problems usually solved by use of combinations of standard procedures, modifications of standard procedures, or methods developed in previous assignments. Participates in planning to achieve prescribed objectives. | 40 |
| 3.5 | Midpoint value......................................................................................... | 55 |
| 4.0 | This is the first level of direct and sustained supervision of other professional engineers, geologists or geophysicists or of full specialization. Requires application of mature engineering, geological or geophysical knowledge in planning and conducting projects having scope for independent accomplishment, and coordination of difficult and responsible assignments. Assigned problems make it necessary to modify established guides, devise new approaches, apply existing criteria in new manners and draw conclusions from comparative situations. | 70 |
| 4.5 | Midpoint value. | 90 |


| DESCRIPTION |  | POINTS |
| :---: | :---: | :---: |
| 5.0 | Usually requires knowledge of more than one field of engineering, geology or geophysics or performance by a specialist in a particular field. Participates in short- and long-range planning. Makes independent decisions for devising practical and economical solutions to problems. <br> May supervise large groups containing both professional and non-professional staff, or may exercise authority over a small group of highly qualified professional personnel engaged in complex technical applications. | 110 |
| 5.5 | Midpoint value......................................................................................... | 130 |
| 6.0 | Usually responsible for an engineering, geological or geophysical administrative function; directing several professional and other groups engaged in interrelated engineering, geological or geophysical responsibilities; or as consultant, has achieved recognition as an authority in an engineering, geological or geophysical field of major importance to the organization. <br> Independently conceives programs and problems to be investigated. Participates in discussions determining basic operating policies, devising ways of reaching program objectives in the most economical manner and of meeting unusual conditions affecting work progress. | 150 |
| 6.5 | Midpoint value.......................................................................................... | 175 |
| 7.0 | Within the framework of general policy, conceives independent programs and problems to be investigated. Plans or approves projects requiring the expenditure of a considerable amount of manpower and financial investment. Determines basic operating policies, and solves primary problems or programs to accomplish objectives in the most economical manner to meet any unusual condition. | 200 |

## B. EDUCATION

Rate the minimum university qualifications in an engineering, geological or geophysical discipline required in order to begin your job.

Note: A rather special situation develops with the factors of education and experience. Do not rate your position on the basis of level of education and years of experience you have attained. You may have a Master's degree and thirty years of experience. However, if the job requires neither an advanced degree nor extensive experience, rating the job according to your own qualifications may result in a point score that is unreasonably high. Members should estimate the education and experience combination required by the job.

| LEVEL OF EDUCATION | POINTS |
| :--- | :---: |
| Bachelor's Degree, or equivalent | 65 |
| Master's Degree | 90 |
| Doctorate Degree | 125 |

## C. EXPERIENCE (See "Note" in Education on previous page)

Rate the minimum number of years in full-time, permanent engineering, geological or geophysical work and/or work where an engineering, geological or geophysical background would normally be required by a person starting the job. Take your count to the nearest whole or half year.

| EXP. | POINTS | EXP. | POINTS | EXP. | POINTS | EXP. | POINTS |  |  |
| :--- | :---: | :--- | :--- | :---: | :--- | :--- | :--- | :--- | :---: |
| $<1$ year | 25 |  | 3 years | 45 |  | $7-8$ years | 70 | $15-17$ years | 113 |
| 1 year | 30 |  | 4 years | 50 |  | $9-10$ years | 80 | $18-20$ years | 125 |
| $11 / 2$ years | 35 |  | 5 years | 55 |  | $11-12$ years | 90 | $21-24$ years | 138 |
| 2 years | 40 |  | 6 years | 60 |  | $13-14$ years | 100 | 25 yrs $\&$ plus | 150 |

## D. RECOMMENDATIONS, DECISIONS AND COMMITMENTS

Select the category that fits your job most appropriately. If you cannot decide between two categories, use the midpoint value.

| DESCRIPTION |  | POINTS |
| :---: | :---: | :---: |
| 1.0 | Few technical decisions called for and these will be of routine nature with ample precedent or clearly defined procedures. | 35 |
| 1.5 | Midpoint value......................................................................................... | 40 |
| 2.0 | Recommendations limited to solution of the problem rather than end results. Decisions made are normally within established guidelines. | 45 |
| 2.5 | Midpoint value......................................................................................... | 50 |
| 3.0 | Makes independent studies, analyses, interpretations and conclusions. Difficult, complex, or unusual matters or decisions are usually referred to more senior authority. | 55 |
| 3.5 | Midpoint value......................................................................................... | 60 |
| 4.0 | Recommendations reviewed for soundness of judgement, but usually accepted as technically accurate and feasible. | 70 |
| 4.5 | Midpoint value................................................................................... | 80 |
| 5.0 | Makes responsible decisions not usually subject to technical review, on all matters assigned, except those involving large sums of money or long-range objectives. Takes courses of action necessary to expedite the successful accomplishment of assigned projects. | 90 |
| 5.5 | Midpoint value......................................................................................... | 105 |
| 6.0 | Makes responsible decisions on all matters, including the establishment of policies and expenditures of large sums of money and/or implementation of major programs, subject only to overall policy and financial controls. | 120 |
| 6.5 | Midpoint value.......................................................................................... | 135 |
| 7.0 | Responsible for long-range planning, coordination and making specific and farreaching management decisions. Keeps management associates informed of all matters of significant importance. | 150 |

## E. SUPERVISION RECEIVED

This factor is concerned with the degree to which independent action is required or permitted. It will be limited by the amount of direction received from supervisors or provided through standard practice instructions, precedents or practice. Select the category that fits your job most appropriately. If you cannot decide between two categories, use the midpoint value.

| DESCRIPTION |  | POINTS |
| :---: | :---: | :---: |
| 1.0 | Works under close supervision. Work is reviewed for accuracy, adequacy and conformance with prescribed procedures. | 20 |
| 1.5 | Midpoint value........... | 25 |
| 2.0 | Duties are assigned with detailed oral and occasionally written instructions as to methods and procedures to be followed. Results are usually reviewed in detail and technical guidance is usually available. | 30 |
| 2.5 | Midpoint value....................... | 35 |
| 3.0 | Work is not generally supervised in detail and amount of supervision varies depending upon the assignment. Usually technical guidance is available to review work programs and advise on unusual features of assignment. | 40 |
| 3.5 | Midpoint value........................................................................................ | 45 |
| 4.0 | Work is assigned in terms of objectives, relative priorities, and critical areas that impinge on work of other units. Work is carried out within broad guidelines, but informed guidance is available. | 50 |
| 4.5 | Midpoint value......................................................................................... | 55 |
| 5.0 | Work is assigned only in terms of broad objectives to be accomplished, and is reviewed for policy, soundness of approach and general effectiveness. | 60 |
| 5.5 | Midpoint value................................................................................... | 70 |
| 6.0 | Receives administrative direction based on organization policies and objectives. Work is reviewed to ensure conformity with policy and coordination with other functions. | 80 |
| 6.5 | Midpoint value.................................................................................. | 90 |
| 7.0 | Operates with broad management authority, receiving virtually no technical guidance and control; limited only by general objectives and policies of the organization. | 105 |

## F. LEADERSHIP AUTHORITY AND/OR SUPERVISION EXERCISED

This factor is concerned with the character of the supervisory responsibility. This may be direct (line) or indirect (staff). Select the category that fits your job most appropriately.

| DESCRIPTION | POINTS |  |
| :---: | :---: | :---: |
| 1 | Has no supervisory role. | 0 |
| 2 | May assign and check work of one to five technicians or helpers. | 5 |
| 3 | May give technical guidance to one or two junior engineers, geologists or <br> geophysicists or technicians assigned to work on a common project. | 10 |
| 4 | May give technical guidance to engineers, geologists or geophysicists of less <br> standing or technicians assigned to work on a common project. Supervision <br> over other engineers, geologists or geophysicists not usually a regular or <br> continuing responsibility. | 15 |


| DESCRIPTION | POINTS |  |
| :---: | :---: | :---: |
| 5 | Assigns and outlines work; advises on technical problems; reviews work for <br> technical accuracy and adequacy. Supervision may require making <br> recommendations concerning selection, training, rating and discipline of staff. | 20 |
| 6 | Outlines more difficult problems and methods of approach. Coordinates work <br> programs and directs use of equipment and material. Generally makes <br> recommendations as to the selection, training, discipline and remuneration of <br> staff. | 40 |
| 7 | Reviews and evaluates technical work; selects schedules, and coordinates to <br> attain program objectives; and/or as an administrator, makes decisions <br> concerning selection, training, rating, discipline and remuneration of staff. | 60 |
| 8 | Gives administrative direction to subordinate supervision, and contact with the <br> work force is normally through such levels rather than direct. | 80 |

## G. SUPERVISION SCOPE

This factor is concerned with the size of the direct (line) responsibility and is rated in terms of the total number of persons falling into that category. Count your immediate subordinates together with all employees reporting to them, either directly or through other levels of supervision. If numbers vary seasonally or for other reasons, compute an average for the year. Exclude persons, such as students, for whose work you have no continuing responsibility. As well, do not count persons to whom you give occasional technical direction or functional guidance. In short, count persons only for whose work you are fully accountable.

| Employees Supervised | 0 | 1 | $2-3$ | $4-7$ | $8-13$ | $14-20$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Points | 1 | 3 | 5 | 8 | 10 | 15 |
| Employees Supervised | $21-30$ | $31-40$ | $41-50$ | $51-75$ | $76-100$ | $101-200$ |
| Points | 20 | 25 | 30 | 35 | 40 | 45 |


| Employees Supervised | $201-400$ | $401-750$ | $751-1200$ | $1201-2000$ | Over <br> 2000 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Points | 50 | 55 | 60 | 65 | 70 |

## H. PHYSICAL DEMANDS

This factor is concerned with the intensity and severity of the physical effort required of the job and with the continuity and frequency of that effort. Of those listed below, choose the level of exposure that most closely describes your situation and select the one value that carries the highest point score.

| DEMAND | LEVEL OF EXPOSURE |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Not <br> Applicable | Limited | Occasional | Frequent | Continuing |
| Standing or Moving About <br> (Inside Position) | 0 | 5 | 8 | 10 | 15 |
| Walking over Rough Ground, Climbing, <br> etc. (Outside Position) | 0 | 8 | 10 | 15 | 20 |
| Heavy Physical Exertion | 0 | 10 | 15 | 25 | 40 |
| Uninterrupted Visual Concentration <br> (as in drafting work) | 0 | 5 | 10 | 20 | 30 |
| Uninterrupted and Intense Mental <br> Concentration | 0 | 5 | 8 | 15 | 20 |

## I. JOB ENVIRONMENT

Under this factor, select the category that describes most clearly the conditions under which your work is normally carried out.

| DESCRIPTION | POINTS |  |
| :---: | :---: | :---: |
| 1 | Office and comparable conditions. | 0 |
| 2 | Best shop, plant or laboratory conditions. Little exposure to dirt, heat, noise, <br> fumes or other disagreeable factors. | 3 |
| 3 | Average shop, plant or laboratory conditions. Would cover positions that are <br> generally conducted under clean and pleasant conditions, but with some <br> exposure to noise, severe weather, dust, wetness, fumes or other disagreeable <br> factors. | 5 |
| 4 | Conditions that are especially dirty, oily, noisy or otherwise disagreeable. <br> Would cover positions involving continuous outside work in all weather. | 10 |
| 5 | Conditions involving continuous exposure to heat and fumes, cold and wet, or <br> to combinations of other disagreeable factors. | 20 |

## J. ABSENCE FROM BASE OF OPERATIONS

Under this factor, select the category that most closely describes the demands of your job for travelling and being absent from your base of operations.

| DESCRIPTION | POINTS |  |
| :---: | :---: | :---: |
| 1 | Seldom absent. | 5 |
| 2 | Occasionally absent - perhaps a day a week on average. | 10 |
| 3 | Frequently absent - commonly for a couple of days a week, sometimes longer, <br> with considerable travel. | 15 |
| 4 | Absent more than 50 percent of the time, sometimes including weekends, with <br> much travel. | 20 |
| 5 | Absent for long periods from base of operations and/or travel on an almost <br> continuous basis. |  |

## K. ACCIDENT AND HEALTH HAZARDS

Under this factor, rate your job in terms of conditions that might result in accident or occupational disease. Consider the most prevalent hazard to which you are exposed, not some remote possibility. Select one value only.

| HAZARD LEVEL | LEVEL OF EXPOSURE |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Limited | Occasional | Frequent | Continuing |
| Low | 0 | 3 | 5 | 10 |
| Moderate | 3 | 5 | 10 | 15 |
| High | 5 | 10 | 15 | 20 |
| Extreme | 10 | 15 | 20 | 25 |


|  | Engineer-In-Training | Jr. Design Engineer |
| :---: | :---: | :---: |
| Summary | For training and development in various phases of engineering work in office, sales, plant, field or laboratory, performs various assigned tasks of comparatively low complexity, normally assisting other engineers. | Assists in the design of new or revised products, equipment, installations or processes, based on established engineering principles to meet functional requirements or performance specifications. Using a variety of standard engineering methods and techniques, will usually handle design problems of moderate complexity or assist more senior engineers to solve difficult problems. |
| Duties | Performs a variety of tasks such as the preparation of simple plans, designs, calculations, costs and bills of material, catalogues, in accordance with established codes, standards, drawings or other specifications. | Receives assignments of limited scope and complexity, usually minor phases of broader assignments which may include one or more of: <br> The design of components within the particular branch of engineering (civil, mechanical, electrical, etc.) of a larger design project; <br> - The modification of tooling, plant equipment, imported designs or prototypes of new development, to permit economical manufacturing or to meet performance specifications and requirements or serviceability; <br> - The design of ancillary parts, not within the particular branch of engineering, or equipment pertaining to the branch e.g. foundations and supports for heavy machinery, transports for heavy machinery, transformer housings, etc.; Confers with shop and departmental personnel while gathering information, seldom outside the company; <br> - May prepare reports such as equipment surveys, cost estimates, process investigations, within the scope of assigned work. |
| Recommendations, Decisions and Commitments | Normally, decisions made will be of a routine nature invariably having ample precedent or in line with clearly defined procedures. | Recommendations are limited to the solution of the problems rather than the end results. Work requires accuracy in calculations, completeness of data and adherence to prescribed testing, analysis, design or computation methods. Refers unusual problems to more senior engineers. Errors in work would usually be detected before results become serious. |
| Supervision Received | Works under supervision where the work is reviewed for accuracy, adequacy and conformance with prescribed procedures. | Tasks and duties are assigned in detail and work is under close review by more senior engineers. |
| Leadership Authority | May give work assignments and check work of 1-5 technicians or helpers. | May give technical guidance to one or two junior engineers or draftspersons. |
| Guide to Entrance Qualifications | Bachelor's degree in Engineering or Applied Science or its equivalent; little or no practical experience. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with two to three years working experience from the graduation level. |
| Job Rating Factor |  |  |
| A. Duties | A - 20 | A - 40 |
| B. Education | B - 65 | B - 65 |
| C. Experience | C - 25 | C - 45 |
| D. Recommendations | D - 45 | D - 50 |
| E. Supervision Received | E - 25 | E - 30 |
| F. Supervision Exercised | F - 5 | F - 10 |
| G. Supervision Scope | $\mathrm{G}-0$ | G - 0 |
| H. Physical Demands | $\mathrm{H}-10$ | $\mathrm{H}-10$ |
| I. Job Environment | $1 \quad-5$ | $1 \quad-0$ |
| J. Absence from Base | $J \quad-\quad 0$ | $J \quad-\quad 0$ |
| K. Accident and Health Hazards | $\mathrm{K}-5$ | K - 0 |
| Total Points | 205 | 250 |


| Jr. Geologist | Electrical Design Engineer | Manufacturing Engineer |
| :---: | :---: | :---: |
| Assists in the accumulation and analysis of geological data, conducts geological surveys and keeps up-to-date on current activities in the industry. | Performs assigned duties associated with electrical layout design of projects. These projects include complete substation and diesel station layouts, proposals for the same and modifications to those stations. Will use a variety of standard engineering methods and techniques and will assume responsibility for moderately complex layouts. | Performs a variety of engineering tasks including the development of plant layouts, work methods and manufacturing processes; designing tools; selecting, procuring and installing machines, tools and material-handling equipment; and establishing standard time values for production and nonproduction operations. |
| - Maintains subsurface information on a current basis and suggests lease purchases and geophysical programs to the immediate supervisor; <br> - Makes field studies as assigned and prepares both surface and subsurface maps; Performs microscopic examinations of samples and cores of wells for stratigraphic and reservoir studies; Assists with the accumulation and the analysis of geological data for an exploratory and/or development drilling program; <br> - Assists the immediate supervisor to keep informed of current activities in industry that might affect company performance. | The electrical engineering work includes: preparing preliminary, and detailed electrical layout, other than that performed by Protection and Control, based on Assignment Sheets and one-line diagrams supplied by client; liaising with Civil Engineering Section to achieve compatibility of respective proposals; writing specifications, usually for installation work; checking information provided by contractors who are bidding on contracts to ensure adequacy of proposals and recommending contract awards based on that information, past experience with the contractor, capability (equipment, etc.) and price; investigating complaints regarding design received from the field during construction and from operating staff following construction, and making design changes if justified; making design calculations as required, applying standardized details and devising non-standard details as necessary; reviewing manufacturers' drawings on request by the Equipment and Materials Branch. | Under general direction, makes independent studies, analyses, interpretations and conclusions in one or a combination of the following assignments: <br> Process Engineering - determines tools, equipment and dies required for shaping, finishing and assembling an assigned product, thus planning the sequence of operations; Machine and Tool Design - designs and develops machinery, machine tools, gauges, dies, jigs, fixtures and special tools required as most suitable to the prescribed volume of production, materials and surfaces; <br> Gauge design - develops special gauges and instruments and applies statistical methods in order to attain precision specified; Plant or Layout Engineering - arranges machines, lays out plant facilities and set-ups to ensure the most efficient and productive layout. Designs material-handling methods. Develops, designs and recommends long- and short-term plans for maintenance, repair and expansion of buildings, equipment and facilities including power plant and utilities; Time and Motion Studies - makes studies to determine standard rates and eliminate waste of time, labour and materials; <br> Quality Control - develops, recommends and administers quality control techniques. Utilizes industrial statistics for the presentation and analysis of quality control and other manufacturing data. Prepares cost estimates, makes studies of feasibility and provides information, advice and engineering assistance within the scope of assigned work. |
| Recommendations limited to the solution of immediate problems relating to a phase of a project. Decisions relate to the selection of data and the application of techniques. Such judgments are normally made by following established guidelines and practice. Refers unusual problems to a more senior geologist. | Recommendations will include complete solutions within the scope of the job. Unusual problems and techniques of a novel nature will normally be referred to a senior engineer. | Recommendations and decisions are usually based on operational experience. Work is relied upon as sound and authoritative within the scope of an assignment. Difficult, complex or unusual decisions are usually referred to higher authority. Errors of judgement could cause serious loss of manufacturing time and material. |
| Work is assigned in detail and the incumbent works under close supervision. Work is normally checked for accuracy and completeness. | Projects are assigned and work will be reviewed in detail by more senior engineers. | Work is not generally supervised in detail and the amount of supervision varies depending upon the assignment. More senior supervision is usually available to review work programs and give guidance. |
| May check the work of one or two more junior geologists and assist them with the application of standard techniques and the interpretation of data. | Checks the work of one or two junior engineers and technicians. | May guide the work of several more junior engineers or technicians when they are employed on the same projects. |
| Appropriate B.Sc. degree, normally with two years of relevant experience since graduation. | Bachelor's degree in Applied Science or its equivalent, normally with three years working experience since graduation. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with three to five years of related working experience since graduation. |
| A - 40 | A - 40 | A - 55 |
| B - 65 | B - 65 | B - 65 |
| C - 40 | C - 45 | C - 50 |
| D - 50 | D - 55 | D - 60 |
| E - 30 | E - 40 | E - 40 |
| F - 10 | F - 10 | F - 15 |
| $\mathrm{G}-0$ | $\mathrm{G}-1$ | $\mathrm{G}-5$ |
| $\mathrm{H}-10$ | $\mathrm{H}-10$ | $\mathrm{H}-10$ |
| 1 - 5 | $1-0$ | 1 - 3 |
| J - 5 | J - 0 | $J$ - 0 |
| K - 5 | $\mathrm{K}-0$ | $\mathrm{K}-3$ |
| 260 | 266 | 306 |


|  | Senior (Petroleum) Geologist | Design Engineer |
| :---: | :---: | :---: |
| Summary | Conducts special geological studies and prepares recommendations for lease acquisitions. Conducts geophysical investigations and exploratory well drillings in areas that have been approved for a geological program. Carries out necessary geological work for the development of proven and semi-proven leases. | In a specialized field of experience within a branch of engineering (e.g. civil, mechanical, electrical, etc.) develops designs for complicated components of engineering works, structures, installations, processes. Develops plans for the modification of extension of existing facilities. |
| Duties | Prepares and reviews with the District Geologist, recommendations for lease acquisitions, geophysical investigations, exploratory well drillings and other special geological studies; <br> Assists in making economic analyses pertaining to exploration projects, exploratory well proposals, farm-ins and farm-outs, drilling contributions, rental payments and the purchase and sale of oil and gas leases as well as other financial interests; Reviews proposals for the abandonment of wells and/or dropping of leases and makes recommendations for company action to the District Geologist; <br> Collaborates with other company exploration personnel including landmen, geophysicists and engineers in matters of mutual interest; Maintains contacts with external geological personnel, associations and others. | Makes independent studies, analyses, interpretations and conclusions within the scope of various assigned projects; May design structural frames in steel reinforced concrete, timber; make layouts and designs of municipal services, industrial buildings, mining plants; <br> May design mechanical or electrical services of buildings; materials handling installations; power installations; industrial drives; May be concerned with the design of communications circuitry or power generation and/or transmission, including repeater stations or transformer substations; May be concerned with the design of chemical or metallurgical process plant installations; <br> Based on knowledge of site conditions, methods and materials available, time factors and costs, works up a design and/or alternative designs to achieve the desired end, recommending optimum solution; Prepares reports, cost estimates, specifications; <br> Consults with and provides specialized instruction for Drafting Department in respect of design notes and sketches; Confers with more senior design engineers and one of a design project team and with Manufacturing and Purchasing personnel, as necessary to exchange information; Confers with senior members of consultant's (or client's) organization; with contractors and suppliers. |
| Recommendations, Decisions and Commitments | Recommendations are usually based on operational experience and are relied upon as sound and authoritative within the scope of an assignment. Errors of judgement could cause considerable financial loss. | Assignments are responsible and varied. Within the scope of an assignment, work is relied upon as sound and authoritative. Recommendations and decisions are usually based on precedent. Difficult, complex or unusual decisions are usually referred to more senior authority. Errors of judgement might cause serious losses. |
| Supervision Received | Work not generally supervised in detail. More senior geological expertise is generally available for consultation. | Work is not generally supervised in detail and the amount of supervision varies with the assignment. Usually more senior supervision is available to review work programs to give guidance. |
| Leadership Authority | May guide the work of several more junior geologists and/or technologists when they are assigned to the same project. | May guide the work of several more junior engineers or technicians when they are employed on the same projects. |
| Guide to Entrance Qualifications | Appropriate B.Sc. degree, normally with three to five years' working experience since graduation. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with three to five years' related working experience since the graduation level. |
| Job Rating Factor | A -55  <br> B - 65 <br> C - 50 <br> D - 60 <br> E - 40 <br> F -15  <br> G - 0 <br> H - 10 <br> I - 5 <br> J - 5 <br> K - 3 | $\begin{array}{lll} \mathrm{A} & - & 55 \\ \mathrm{~B} & - & 65 \\ \mathrm{C} & - & 50 \\ \mathrm{D} & - & 60 \\ \mathrm{E} & - & 40 \\ \mathrm{~F} & - & 20 \\ \mathrm{G} & - & 8 \\ \mathrm{H} & - & 5 \\ \mathrm{I} & - & 3 \\ \mathrm{~J} & - & 0 \\ \mathrm{~K} & - & 3 \\ \hline \end{array}$ |
| Total Points | 308 | 309 |


| Sales Engineer | Specialist (Petroleum) Geologist | Production Engineer |
| :---: | :---: | :---: |
| Responsible for field sales of apparatus and other delegated products to prospective and established customers. Discusses product application with a good knowledge of customers' technical problems. Determines customers' requirements and takes orders or reports to own department. Expedites deliveries and follows up to ensure satisfaction. | Conducts comprehensive geological studies and prepares recommendations relative to lease acquisitions and exploratory activities in areas approved for activity. | Directs the operation of two or more production units comprising a distinct area or segment of the total process, each unit being supervised by a foreperson or a series of forepersons, one or more of whom may be an engineer. Maintenance and control systems based on engineering principles, as well as the susceptibility of the process to variations from standard, require an engineering background for sustained successful direction of the operation. |
| - Visits new or prospective customers to discuss products on the basis of the company's experience in similar fields and a knowledge of the technical customer's requirements; <br> Investigates product applications, recommends modifications; ensures proper servicing; proposes adjustments as required; For fairly standardized products and adaptation, quotes prices, terms and deliveries; <br> May conduct correspondence on product applications and adjustments; Transmits all pertinent information to Sales Department to facilitate cost estimating, proper design or modifications where necessary, and ensures that the requirements will be met; Acts as technical consultant to customers on their problems to ensure best use of the company's products. May participate in the sales planning of the department; May be required to travel extensively and to entertain customers' representatives. | In collaboration with other company personnel, including landmen, geophysicists and engineers: <br> Prepares and reviews with the District Geologist, recommendations for lease acquisitions, geo-physical investigations, drilling of exploratory wells and other technical studies to further the district exploratory effort; Collects and analyses, or directs, the preparation and analysis of geophysical data in order to recommend appropriate development procedures to the District Geologist; <br> Prepares and/or supervises the preparation of maps and provides interpretations to aid the Production Department in making economic analyses and reserve estimates; Maintains contact with outside geological personnel, associations and others in order to keep up to date on current events in the industry; <br> - Assists in making or makes economic analyses pertaining to exploration plays, exploratory well proposals, farm-ins and farm-outs, drilling contributions, rental payments, and purchase and sale of oil and gas leases. | - Instructs forepersons regarding objectives. Participates with technical control, development, design and maintenance engineers in analyzing off- standard conditions and the feasibility of new procedures; <br> Accountable for quality, quantity, cost, safety and employee relations in the area under direction. |
| Within the scope of the assigned working area, work is relied upon by customers and employer superiors as accurate and sound. <br> Recommendations and decisions are usually based on precedent. Difficult, complex or unusual decisions are usually referred to more senior authority. Errors of judgement might cause serious losses to a customer which could result in large losses to the employer. | Recommends to the District Geologist and other senior personnel in the company, lease acquisitions, geological investigations, exploratory well drilling programs, and technical studies to further the district exploratory effort. | Recommends improvements in procedures and changes in policy. Participates in formulation of policy. Approves transfers and promotions. Recommends salary increases. May approve wage rate changes. Major problems normally referred to higher authority but in emergency must be decided directly and quickly. |
| Work is not generally supervised in detail and the amount of supervision varies with the assignment. Usually more senior supervision is available to review work programs to give guidance. | General supervision is provided; work is assigned in terms of well-defined objectives and the results desired; informed guidance is readily available. | Daily contact with next level of supervision shared with other area supervisors. |
| May guide the work of several more junior sales engineers or technicians. | Supervision is incidental to other work performed. May train and direct junior professionals and technologists in work methods relating to assigned projects. May allocate and check work for accuracy and completeness. May assist in the training and development of geological personnel. | General supervision over area. Available for consultation by subordinates on a 24 -hour basis, but normally constantly available during day shift only. |
| Bachelor's degree in Engineering or Applied Science or its equivalent, normally with three to five years' related working experience since the graduation. | B.Sc. in Geology or Geophysics with normally five to ten years of related experience, or a Master's Degree in Geology or Geophysics with four to six years of related experience. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with five to eight years' experience from graduation, preferably including three to five years in a supervisory capacity. |
| A - 70 | A - 70 | A - 70 |
| B - 65 | B - 65 | B - 65 |
| C - 50 | C - 70 | C - 60 |
| D - 60 | D - 80 | D - 70 |
| E - 40 | E - 45 | E - 50 |
| F - 15 | F - 20 | F - 20 |
| $\mathrm{G}-5$ | $\mathrm{G}-3$ | G - 20 |
| $\mathrm{H}-5$ | $\mathrm{H}-8$ | $\mathrm{H}-10$ |
| $1-0$ | $1-0$ | $1-5$ |
| J - 10 | J - 5 | J - 0 |
| $\mathrm{K}-0$ | $\mathrm{K}-3$ | $\mathrm{K}-5$ |
| 320 | 369 | 375 |


|  | Project Engineer | Supervising Engineer |
| :---: | :---: | :---: |
| Summary | Acts in a staff role in the design of buildings and machinery. Coordinates design work of subordinates and supervises construction in the course of duties, may supervise a group of ten other engineers, technicians and draftspersons. | Supervises an engineering group of up to about ten professional and/or non-professional technical people performing a variety of duties, normally in a single field of engineering, e.g. structural design, mechanical design, electrical design or concerned with a single product design. |
| Duties | - Prepares studies and financial analyses of proposed capital expenditures. Advises management on choice of equipment and process design for these expenditures. Prepares specifications and orders for material and machinery for new installation; Designs buildings and machinery, assisted by subordinates; Prepares contracts, advises on choice of contractors, directs and supervises the selected contractors. Evaluates machinery; Controls the project until it is completed. | Plans detailed methods of solving assigned problems such as: the design of new structures; modifications or additions to existing structures; project concerned with product improvements, manufacturing method changes, equipment or process changes; <br> Delegates components to staff, sees the work through to meet schedules and coordinates assignments with other groups; Prepares or requests preparation of design notes, drawings, specifications and occasionally prototypes or models; May give technical direction to construction or installation or design projects to ensure adherence to specifications; <br> Prepares or requests preparation of cost estimates, engineering studies and reports as required; <br> Responsible for the maintenance of engineering office files, equipment and procedures; <br> Confers, as required, with senior engineers and management of the company, occasionally with contractors, consultants and suppliers. |
| Recommendations, Decisions and Commitments | Recommendations include choice among alternatives in design, machinery and process. Will be required to devise new approaches to methods of reaching solutions. Errors could cause extra expenditures in money or time. | Recommendations will normally relate to alternatives in design or use of different materials to achieve the same purpose and are subject to review to ensure accordance with overall plans and company policies. Modifies existing engineering criteria as occasion demands by devising new approaches to the solution of problems. Errors could cause delays, possibly extending into areas where expenditures might be involved. |
| Supervision Received | Works under general direction and guidance in order to reach objectives. Reacts to priorities. Cooperates with peer groups. | Works under general direction and guidance following instructions relating to objectives, relative priorities and necessary cooperation with other units. |
| Leadership Authority | Outlines work for subordinates and review of adequacy. Responsible for personnel assigned on a permanent or temporary basis. Acts as company representative in dealing with contractors. | Makes recommendations concerning selection and termination, and is responsible for the training, rating and discipline of staff. Outlines and assigns work, and reviews it for technical adequacy. |
| Guide to Entrance Qualifications | Bachelor's degree in Applied Science or its equivalent, normally with seven to ten years' experience in the related field since graduation. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with nine to twelve years' experience related to the type of work since graduation. |
| Job Rating Factor | A - 70 <br> B - 65 <br> C - 70 <br> D - 80 <br> E - 55 <br> F -20  <br> G -10  <br> H -5  <br> I -5  <br> J -2  <br> K -5  | A -70  <br> B - 65 <br> C - 90 <br> D - 80 <br> E -55  <br> F -30  <br> G -10  <br> H -5  <br> I -0  <br> J - 0 <br> K - 0 |
| Total Points | 387 | 405 |


| Supervising Highway Const. Engineer | Senior Engineer - Specialist | Senior Production Engineer |
| :---: | :---: | :---: |
| Supervises highway construction projects. Responsible for hiring, firing, promotion, training and discipline of about 70 professional and other subordinates. Designs certain non-complex structures. Department representative in control of contractor's work. | Under administrative and/or high technical direction, works as a senior engineer-specialist or consultant in a particular field of engineering, development or research. Participates in planning, organizes work methods and procedures. Makes independent decisions within own sphere, usually exercising technical authority over a small group of engineer specialists. | Directs the operation of two or more complex continuous processes, i.e. chemical, mining, etc., producing large quantities of product with reliance upon engineering control and maintenance systems. |
| Through subordinates, supervises field crews and control equipment. Administers the personnel aspect for group; Ensures that contractors observe the terms of the contract and adhere to specifications. Authorizes changes to specifications where necessary and negotiates bids for work not covered by the contract. <br> Liaises between own crew or contractors and other agencies or group; <br> Designs certain structures such as retaining walls, culverts and super-span culverts; Checks claims from contractors when these refer to extras or alterations to contract. | Provides specialized advice of an advanced technological nature for the solution of specific problems; <br> - Participates in planning by providing original and ingenious approaches to the practical and economical solution of problems; Within own specialized sphere, directs research into new resources, products, processes or methods; Interprets and evaluates data obtained from various engineering and/or research investigations; <br> - Keeps well informed of the latest technological developments relating to field of practice; <br> Ensures that staff morale is maintained at a high level by building a reputation for efficient planning and a high level of creative thinking. | Plans production in coordination with other operations and customer demand; Assists technical control personnel in establishing standards and field tests; Coordinates, specifies and schedules production and maintenance activities. Analyzes and corrects off-standard conditions with specialized technical assistance; <br> Accountable for quality, quantity, costs, safety and employee relations. |
| Recommendations are of broad scope in achievement of objectives. Required to make decisions in the field when plans and contact require alteration. Responsible for the overall performance of crews. | Makes responsible decisions, subject only to highest technical review, on all matters assigned to jurisdiction. Decisions involving large sums of money or the selection of long-range objectives are usually referred to higher authority. Takes courses of action necessary to expedite the successful accomplishment of assigned projects. | Recommends improvements in plant procedures and changes in policy. Participates in policy formulation. Approves salary increases. Has wide latitude for decisions affecting operations. |
| Works from generally accepted departmental policy and from established priorities. Considers relations with municipalities and other agencies affected by construction. | Work is assigned in terms of broad objectives to be accomplished, leaving wide authority within sphere, with virtually no technical guidance, but subject to general administrative control. | Broad direction received from Plant Manager in a small plant varying to limited supervision from Production Superintendent in a large plant. |
| Responsible for all aspects of the work of assigned subordinates. | Gives technological advice \& direction to a group of professional specialists. Understanding the necessity of maintaining an atmosphere of freethinking creativity, outlines difficult problems and methods of approach. Coordinates work programs and directs use of equipment and material. | Directs activities of from 50 to over 200 people depending upon complexity of operation. |
| Bachelor's degree in Engineering or Applied Science or its equivalent, normally with seven to ten years' related experience since graduation. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with nine to twelve years (or Master's or other advanced degree with six or more years) of diversified research-development and/or design experience from the graduation level. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with nine to twelve years' experience since graduation including five to ten years in a supervisory capacity. |
|  |  |  |
| B - 65 | B - 90 | B - 65 |
| C - 70 | C - 90 | C - 90 |
| D - 70 | D - 80 | D - 90 |
| E - 50 | E - 60 | E - 60 |
| F - 30 | F - 40 | F - 40 |
| G - 35 | G - 10 | G - 40 |
| $\mathrm{H}-10$ | $\mathrm{H}-5$ | $\mathrm{H}-5$ |
| I - 5 | $1-5$ | 1 - 5 |
| J - 12 | J - 0 | J - 5 |
|  |  |  |
| 422 | 475 | 493 |


|  | Chief Design Engineer | Engineering Manager |
| :---: | :---: | :---: |
| Summary | Directs the staff of an engineering office and coordinates the work of the design staff with that of field staff including several professional functions. | Manages a large staff, administers and coordinates several professional, sub-professional and/or mechanical trades functions. |
| Duties | - Plans and allocates work on broad general assignments with the limits of company policy; <br> Establishes working programs to attain objective in the most economical manner; Acts as engineering consultant and advisor to the company; <br> Assists in developing and maintaining contacts inside and outside the company; Makes direct contact with clients. | Works independently on broad general assignments with responsibility for planning associated activities, limited only by company policy; <br> Participates in establishing objectives and basic operating policies. Devises ways of reaching program objectives in the most economical manner and of meeting any unusual conditions affecting work progress; <br> - $\quad$ Conducts the normal administrative functions related to position; <br> - Acts as engineering consultant and advisor to the organization; <br> Develops and maintains top level contacts inside and outside the company. |
| Recommendations, Decisions and Commitments | Makes responsible decisions within the limits of company policy. Recommends changes in company policy. Implements policies affecting company expenditure and makes decisions affecting operations. | Makes responsible decisions without reference to superiors. Implements approved major programs involving expenditures of large sums of money. Errors in judgment could cause grave losses. |
| Supervision Received | Broad direction from President or Vice President of company. Work is reviewed for adherence to company policy. Occasional review of technical matters. | Work is reviewed for accomplishment, adherence to company policy and coordination with other phases of company's operations. |
| Leadership Authority | Selects, rates, disciplines and terminates staff. Reviews and evaluates technical work. Coordinates staff requirements and disposition to suit schedule of work in hand and work planned. Allocates work to various section or project heads. | Makes decisions regarding the selection, development, rating, discipline and termination of staff. Reviews and evaluates technical work. Selects, schedules and coordinates to attain program objectives. |
| Guide to Entrance Qualifications | Bachelor's degree in Engineering and broad engineering experience of fifteen years or more, of which about three to five years should have been in responsible administrative duties. | Bachelor's degree in Engineering or Applied Science or its equivalent, normally with broad engineering experience including responsible administrative duties. |
| Job Rating Factor | A - 130 <br> B - 65 <br> C - 113 <br> D - 90 <br> E - 70 <br> F - 60 <br> G - 20 <br> H - 5 <br> I - 0 <br> J - 5 <br> K - 3 | A - 130 <br> B - 65 <br> C - 138 <br> D - 105 <br> E - 80 <br> F - 60 <br> G - 40 <br> H - 5 <br> I - 0 <br> J - 0 <br> K - 0 |
| Total Points | 561 | 623 |

## Use of Point Count Results

After completing the Job Rating Summary, refer to the chart below in order to determine the classification of the job. As it is not practical to have a pay range for each point count, jobs are classed together in one level or classification.

TABLE 2: JOB LEVEL CLASSIFICATION

| Point Count | Classification |
| :---: | :---: |
| 0 to 250 | A |
| 251 to 300 | B |
| 301 to 375 | C |
| 376 to 480 | D |
| 481 to 595 | E |
| 596 to 700 | F |
| over 700 | F+ |

Table 3 correlates responsibility level with years of experience. This table is provided for use as a general check of self-evaluation.

TABLE 3

| APEGGA 2005 Employer Salary Survey <br> Years of Experience by Level of Responsibility <br> All Professions - All Organizations |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2005 Results - Years of Experience |  |  |  |  |  |  |
| Level | Total E, G <br> $\& ~ G ' s ~$ | Mean | $\mathrm{D}_{1}$ | $\mathrm{Q}_{1}$ | Median | $\mathrm{Q}_{3}$ | $\mathrm{D}_{9}$ |  |
| A | 464 | 2 | 0 | 1 | 1 | 3 | 4 |  |
| B | 628 | 5 | 2 | 3 | 4 | 6 | 11 |  |
| C | 853 | 10 | 5 | 6 | 8 | 12 | 19 |  |
| D | 1,020 | 17 | 8 | 11 | 16 | 23 | 29 |  |
| E | 1,094 | 25 | 13 | 17 | 23 | 29 | 34 |  |
| F | 648 | 27 | 17 | 22 | 27 | 32 | 36 |  |
| F+ | 210 | 27 | 18 | 23 | 26 | 31 | 36 |  |

See Section 2 for definition of survey statistical measures (D1, Q1, etc.)

## METHOD 2: JOB CLASSIFICATION GUIDE

Many companies use the generally adequate and less time consuming (but less precise) classification system commonly called the ABC system. This system broadly describes each level of responsibility according to five factors: Duties; Recommendations, decisions and commitments; Supervision received; Leadership authority and/or supervision exercised; and Guide to entrance qualifications. A copy of the description for each level of responsibility is provided in Appendix A. An abbreviated Job Classification Guide of the ABC system is shown below.

As many salary surveys are carried out using the ABC system, it is useful to be able to equate the results of the Point-Count Job Evaluation system and the Job Classification system. Application of the two systems has not been completely standardized across companies so absolute relationships cannot be set. A reasonable relationship between the two systems can be established and this is shown in

Figure 1 below. Individual companies will vary to some degree.

## Figure 1: Job Classification Flowchart



# SECTION 2 DETERMINING YOUR 2005 SALARY RANGE 

## INTRODUCTION

The most important variable operating to determine salary ranges for any given occupational group is the market, the relationship between the supply of and the demand for the services of a particular occupational group: a single supply/demand market.

There are many factors affecting the market and those affecting the market for one occupational group are different from those affecting the market for another occupational group. Market surveys to determine the salaries paid by similar companies to members of the occupational group being studied are therefore widely used and consulted.

## APEGGA MARKET SURVEY

In June of 2005 APEGGA conducted its annual Employer Salary Survey. A total of 9,068 salary statistics for Alberta engineers, geologists and geophysicists were supplied by 134 employers who are identified in Appendix C.

Participating organizations provided salary information based on the level of responsibility of each employee's position, data on year of graduation, if available, and information on the classification of their organization.

Selected salary range tables from this year's survey are reported here and various demographic survey results are given in Appendix B.

## USING SURVEY RESULTS TO DETERMINE YOUR 2005 SALARY RANGE

To use salary survey data as a guideline it is important to consider all reported results and to keep in mind the following remuneration concepts.

- Salary is basically determined by the level of responsibility of the position.
- Salary levels vary between professional groups. Survey results for Base Salaries are reported in Tables 4, 5 and 6; for Total Cash Compensation in Tables 8, 9, and 10.
- Salary levels also vary among industry sectors. Survey results for Base Salaries are reported in Tables 7 and 8; for Total Cash Compensation in Tables 11 and 12.
- Data on weekly hours of work and overtime compensation is given in Figure 4 and Table 13 in Section 5.
- Data on Additional Cash Compensation is noted in Tables 13 and 15 in Section 5.

Salaries by year of graduation should only be used as a check on career progress relative to others of an equivalent age and as a check on the more basic level-of-responsibility concept. Figure $B$-2 in Appendix B provides survey results on salaries by year of graduation and level of responsibility.

## SURVEY NOTES

- The salaries quoted in the tables that follow are either annual base salaries or total annual cash compensation (depending on the table) in effect as of June 2005. Base salaries include cost of living allowances, bonuses which have a continuing relationship to salary, pay for holiday days (statutory and declared) and vacation days. The base salary does not include bonuses based on unusual performance or which do not become, for the next year or the next pay period, part of the base salary. Commissions, fringe benefits, profit sharing are also not included in the base salary. Additional compensation like this is accounted for in the Total Cash Compensation results.
- The statistical measures used in compiling the tables are:

Mean: $\quad$ Numerical average. The mean is not shown where there are fewer than three observations.

Low Decile (D1): $\quad 90 \%$ of the salaries were above this point and $10 \%$ were below it. The decile rate is not shown where there are fewer than seven observations.

Low Quartile (Q1): $75 \%$ of the salaries were above this point and $25 \%$ were below it. The low quartile rate is not shown where there are fewer than five observations.

Median: $\quad 50 \%$ of the salaries were above this point and $50 \%$ were below it. The median rate is not shown where there are fewer than five observations.

High Quartile (Q3): $25 \%$ of the salaries were above this point and $75 \%$ were below. The high quartile rate is not shown where there are fewer than five observations.

High Decile (D9): $\quad 10 \%$ of the salaries were above this point and $90 \%$ were below it. The high decile rate is not shown where there are fewer than seven observations.

- Where no significant differences were found between salaries paid to engineers, geologists and geophysicists in a particular industry sector, or where there was insufficient data to break responses down by professions, data from all three professions were combined into a single table for that specific industry sector.
- Negative figures are indicated by negative signs.


## APEGGA 2005 EMPLOYER SALARY SURVEY HIGHLIGHTS

TABLE 4 ANNUAL BASE SALARIES BY LEVEL OF RESPONSIBILITY

| Engineers - All Industries |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Engs. | Change in <br> Mean <br> 04-00 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| A- | 281 | $-0.6 \%$ | 38,159 | 30,649 | 32,838 | 38,400 | 42,600 | 44,871 |  |
| A | 776 | $2.6 \%$ | 51,765 | 45,000 | 48,300 | 52,016 | 55,200 | 58,300 |  |
| B | 895 | $4.0 \%$ | 60,917 | 50,213 | 55,994 | 61,800 | 66,500 | 70,000 |  |
| C | 1,391 | $3.6 \%$ | 73,711 | 61,395 | 68,000 | 74,112 | 79,211 | 84,432 |  |
| D | 1,774 | $3.7 \%$ | 91,113 | 76,760 | 84,000 | 90,660 | 98,076 | 105,036 |  |
| E | 1,568 | $5.9 \%$ | 112,388 | 93,236 | 102,000 | 113,506 | 121,817 | 130,000 |  |
| F | 905 | $6.9 \%$ | 135,173 | 108,000 | 122,181 | 135,000 | 147,800 | 161,500 |  |
| F+ | 251 | $11.9 \%$ | 168,348 | 129,079 | 142,300 | 159,500 | 185,000 | 223,987 |  |

TABLE 5 ANNUAL BASE SALARIES BY LEVEL OF RESPONSIBILITY

| Geologists - All Industries |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Geols. | Change in <br> Mean <br> 04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathbf{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 35 | $-0.1 \%$ | 47,201 | 41,654 | 42,600 | 45,902 | 50,700 | 52,650 |
| A | 53 | $3.3 \%$ | 54,170 | 45,006 | 51,000 | 56,000 | 58,240 | 60,800 |
| B | 90 | $6.4 \%$ | 63,794 | 52,624 | 61,400 | 65,300 | 68,420 | 71,000 |
| C | 140 | $1.9 \%$ | 76,208 | 62,000 | 72,052 | 77,040 | 81,000 | 88,000 |
| D | 127 | $0.6 \%$ | 98,473 | 80,000 | 89,100 | 99,200 | 107,500 | 118,111 |
| E | 198 | $7.7 \%$ | 123,949 | 111,500 | 120,000 | 125,681 | 131,352 | 135,039 |
| F | 163 | $4.7 \%$ | 137,210 | 114,525 | 131,871 | 139,080 | 146,110 | 151,980 |
| F+ | 51 | $13.1 \%$ | 177,841 | 140,600 | 147,100 | 167,000 | 188,023 | 233,347 |

TABLE 6 ANNUAL BASE SALARIES BY LEVEL OF RESPONSIBILITY

| Geophysicists - All Industries |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Geophs. | Change in <br> Mean <br> '04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathbf{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathbf{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| A- | 8 | N/A | 47,529 | 39,300 | 41,106 | 53,400 | 53,400 | 57,120 |  |
| A | 23 | $4.1 \%$ | 54,691 | 36,960 | 54,000 | 56,000 | 59,834 | 61,000 |  |
| B | 22 | $16.5 \%$ | 64,440 | 55,000 | 60,000 | 66,910 | 70,000 | 70,740 |  |
| C | 43 | $10.5 \%$ | 79,709 | 64,374 | 77,000 | 82,000 | 86,000 | 89,247 |  |
| D | 45 | $6.1 \%$ | 102,833 | 80,922 | 92,000 | 104,000 | 110,200 | 120,000 |  |
| E | 121 | $9.4 \%$ | 130,028 | 117,650 | 125,177 | 130,000 | 135,475 | 145,182 |  |
| F | 73 | $5.7 \%$ | 143,179 | 133,944 | 138,000 | 142,610 | 146,542 | 156,000 |  |
| F+ | 35 | $9.7 \%$ | 168,208 | 137,500 | 145,300 | 164,390 | 182,000 | 189,107 |  |

TABLE 7 ANNUAL BASE SALARIES BY INDUSTRY SECTOR

| Engineers by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSULTING SERVICE |  |  |  |  |  |  |  |  |
| Level | \# of <br> Engineers | Change in <br> Mean <br> '04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 24 | $0.6 \%$ | 32,277 | 27,600 | 29,250 | 32,175 | 32,176 | 36,000 |
| A | 193 | $5.5 \%$ | 47,707 | 40,000 | 43,875 | 47,216 | 50,960 | 55,000 |
| B | 181 | $3.6 \%$ | 53,569 | 46,010 | 49,000 | 53,040 | 57,018 | 61,116 |
| C | 209 | $6.3 \%$ | 63,688 | 54,000 | 58,577 | 64,480 | 68,504 | 73,554 |
| D | 215 | $6.2 \%$ | 79,708 | 67,509 | 72,500 | 80,000 | 86,400 | 93,015 |
| E | 227 | $5.5 \%$ | 95,263 | 81,900 | 89,018 | 95,004 | 101,712 | 109,005 |
| F | 142 | $12.9 \%$ | 117,445 | 95,014 | 105,008 | 114,462 | 125,922 | 139,080 |
| F+ | 37 | $0.7 \%$ | 133,603 | 113,880 | 118,446 | 132,990 | 144,000 | 157,837 |
| ENGINEERING, PROCUREMENT AND CONSTRUCTION |  |  |  |  |  |  |  |  |

ENGINEERING, PROCUREMENT AND CONSTRUCTION

| Level | \# of <br> Engineers | Change in <br> Mean <br> $\prime 04-05$ | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 16 | $1.5 \%$ | 38,574 | 33,280 | 35,360 | 39,000 | 40,560 | 42,120 |
| A | 194 | $1.9 \%$ | 51,454 | 45,600 | 49,130 | 51,600 | 54,000 | 56,400 |
| B | 186 | $4.9 \%$ | 62,177 | 53,400 | 57,595 | 62,400 | 66,780 | 70,800 |
| C | 286 | $6.8 \%$ | 77,251 | 66,000 | 70,800 | 76,800 | 82,200 | 88,750 |
| D | 361 | $7.5 \%$ | 96,759 | 82,700 | 89,891 | 95,992 | 103,210 | 111,600 |
| E | 443 | $6.1 \%$ | 115,605 | 99,600 | 105,840 | 113,400 | 123,000 | 131,328 |
| F | 270 | $5.0 \%$ | 136,503 | 117,600 | 124,093 | 133,560 | 144,286 | 162,518 |
| F+ | 46 | $9.8 \%$ | 169,392 | 138,000 | 152,475 | 164,160 | 181,000 | 195,000 |

RESOURCE EXPLOITATION - EXCEPT OIL \& GAS

| Level | $\#$ of <br> Engineers | Change in <br> Mean <br> '04-05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 6 | N/A | 41,710 | $\mathrm{~N} / \mathrm{A}$ | 38,542 | 40,955 | 45,771 | $\mathrm{~N} / \mathrm{A}$ |
| A | 7 | N/A | 54,535 | 50,000 | 52,000 | 55,370 | 56,820 | 56,820 |
| B | 8 | $3.8 \%$ | 59,659 | 56,820 | 58,000 | 60,200 | 62,095 | 62,209 |
| C | 13 | $2.5 \%$ | 73,330 | 67,716 | 69,880 | 72,690 | 76,105 | 77,250 |
| D | 18 | $5.4 \%$ | 90,381 | 81,123 | 83,473 | 90,856 | 93,950 | 98,325 |
| E | 10 | $2.6 \%$ | 106,447 | 96,900 | 103,500 | 107,120 | 109,721 | 110,476 |
| F | 10 | $2.7 \%$ | 122,354 | 113,580 | 117,150 | 121,993 | 123,990 | 130,000 |
| F+ | 0 | Insufficient data |  |  |  |  |  |  |

TABLE 7 ANNUAL BASE SALARIES BY INDUSTRY SECTOR

| Engineers by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RESOURCE EXPLOITATION $\mathbf{O I L}$ \& GAS |  |  |  |  |  |  |  |  |
| Level | \# of <br> Engineers | Change in <br> Mean <br> 04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 83 | $3.6 \%$ | 41,674 | 34,500 | 37,200 | 42,000 | 44,400 | 45,600 |
| A | 186 | $2.3 \%$ | 56,335 | 51,696 | 54,281 | 56,000 | 58,320 | 60,669 |
| B | 263 | $4.0 \%$ | 65,160 | 59,766 | 62,000 | 65,760 | 67,946 | 70,440 |
| C | 320 | $4.4 \%$ | 78,262 | 70,000 | 73,392 | 77,390 | 82,000 | 86,944 |
| D | 472 | $3.0 \%$ | 95,823 | 84,678 | 88,020 | 94,950 | 101,115 | 108,000 |
| E | 511 | $7.2 \%$ | 121,424 | 109,080 | 115,105 | 120,000 | 127,500 | 135,000 |
| F | 336 | $7.6 \%$ | 147,170 | 130,260 | 137,100 | 145,500 | 155,400 | 167,820 |
| F+ | 129 | $14.4 \%$ | 183,090 | 145,000 | 152,000 | 167,940 | 204,600 | 238,635 |

MANUFACTURING - DURABLES (Includes machinery, equipment, tools, furniture, wood, concrete, steel and plastic products.)

| Level | \# of Engineers | Change in Mean '04-'05 | Mean \$ | $\begin{aligned} & \mathrm{D}_{1} \\ & \$ \end{aligned}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\underset{\$}{\mathrm{Q}_{3}}$ | $\underset{\$}{\mathrm{D}_{9}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 13 | 1.9\% | 50,381 | 45,900 | 47,250 | 50,000 | 55,000 | 55,000 |
| B | 27 | 2.3\% | 58,127 | 47,000 | 50,820 | 57,780 | 64,000 | 68,860 |
| C | 38 | 2.6\% | 72,043 | 65,000 | 68,000 | 72,000 | 76,000 | 79,560 |
| D | 22 | 4.2\% | 84,392 | 75,560 | 80,340 | 84,915 | 87,000 | 93,750 |
| E | 14 | 6.1\% | 103,123 | 80,000 | 95,500 | 103,512 | 109,262 | 118,000 |
| F | 3 | N/A | 115,412 | Insufficient data |  |  |  |  |
| F+ | 1 | Insufficient data |  |  |  |  |  |  |
| MANUFACTURING - NON-DURABLES |  |  |  | (Includes food products, beverages, rubber, leather, textiles, pharmaceuticals, chemicals, plants, and pulp \& paper.) |  |  |  |  |


| Level | \# of <br> Engineers | Change in <br> Mean <br> 04- 05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 10 | $4.5 \%$ | 38,812 | 34,200 | 34,200 | 36,000 | 39,120 | 48,688 |
| A | 22 | $9.4 \%$ | 56,170 | 52,344 | 53,600 | 55,200 | 57,096 | 60,500 |
| B | 41 | $15.8 \%$ | 67,115 | 59,640 | 62,292 | 66,700 | 71,500 | 74,900 |
| C | 21 | $11.6 \%$ | 78,514 | 70,968 | 71,662 | 77,200 | 83,800 | 89,700 |
| D | 64 | $6.7 \%$ | 90,269 | 84,444 | 86,220 | 88,884 | 93,324 | 103,000 |
| E | 88 | $8.0 \%$ | 106,645 | 95,940 | 98,904 | 103,848 | 114,936 | 118,320 |
| F | 20 | $10.7 \%$ | 135,929 | 126,000 | 128,664 | 131,292 | 139,100 | 143,900 |
| F+ | 10 | $14.0 \%$ | 159,445 | 138,000 | 151,596 | 159,180 | 163,728 | 174,000 |

TABLE 7 ANNUAL BASE SALARIES BY INDUSTRY SECTOR

## Engineers by Industry Sector

## SERVICE - NOT FOR PROFIT (Includes governments and their controlled R \& D organizations, regulatory

 agencies, educational and health care organizations, and Crown corporations.)| Level | \# of <br> Engineers | Change in <br> Mean <br> '04-05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 57 | $15.5 \%$ | 31,622 | 30,649 | 30,649 | 30,649 | 32,838 | 35,027 |
| A | 55 | $0.6 \%$ | 50,318 | 46,189 | 48,331 | 51,272 | 51,677 | 53,747 |
| B | 43 | $-3.8 \%$ | 59,459 | 53,615 | 55,818 | 58,204 | 64,342 | 67,000 |
| C | 244 | $-0.4 \%$ | 72,452 | 59,704 | 66,863 | 75,355 | 79,211 | 79,211 |
| D | 228 | $-0.1 \%$ | 83,421 | 70,855 | 79,123 | 84,224 | 88,982 | 89,766 |
| E | 70 | $0.4 \%$ | 92,538 | 80,397 | 87,353 | 93,295 | 94,782 | 98,448 |
| F | 47 | $0.8 \%$ | 110,864 | 99,521 | 101,816 | 105,380 | 118,918 | 132,500 |
| F+ | 12 | $-4.6 \%$ | 120,514 | 100,750 | 100,750 | 115,000 | 131,134 | 131,134 |

## SERVICE - FOR PROFIT (Includes transportation companies [pipeline, truck, etc.], storage, computer sales maintenance, financial services, general sales and supply-wholesale or retailmanufacturers' associations.)

| Level | \# of Engineers | Change in Mean '04-'05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{aligned} & \mathrm{Q}_{1} \\ & \$ \end{aligned}$ | Median \$ | $\begin{aligned} & \mathrm{Q}_{3} \\ & \$ \end{aligned}$ | $\underset{\$}{\mathrm{D}_{9}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 4 | N/A | 38,100 | Insufficient data |  |  |  |  |
| A | 5 | N/A | 44,880 | N/A | 43,200 | 43,200 | 46,800 | N/A |
| B | 3 | -8.6\% | 45,607 | Insufficient data |  |  |  |  |
| C | 3 | -6.0\% | 60,920 | Insufficient data |  |  |  |  |
| D | 5 | -1.4\% | 87,620 | N/A | 84,000 | 87,600 | 91,100 | N/A |
| E | 5 | 9.2\% | 110,560 | N/A | 110,400 | 110,400 | 113,000 | N/A |
| F | 6 | -5.9\% | 111,167 | N/A | 108,000 | 108,000 | 115,000 | N/A |

UTILITY - RATE CONTROLLED

| Level | \# of <br> Engineers | Change in <br> Mean <br> 04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 61 | $5.1 \%$ | 41,194 | 35,912 | 37,377 | 41,037 | 44,377 | 44,871 |
| A | 74 | $0.7 \%$ | 52,031 | 47,000 | 49,800 | 52,296 | 54,036 | 55,847 |
| B | 57 | $6.0 \%$ | 61,921 | 56,976 | 59,532 | 61,368 | 64,956 | 66,500 |
| C | 110 | $1.5 \%$ | 72,444 | 62,209 | 68,000 | 72,330 | 76,406 | 83,358 |
| D | 216 | $3.1 \%$ | 90,650 | 76,636 | 82,572 | 91,416 | 97,368 | 103,236 |
| E | 121 | $4.1 \%$ | 112,401 | 96,576 | 104,824 | 113,880 | 119,316 | 124,752 |
| F | 53 | $8.7 \%$ | 131,158 | 118,524 | 121,548 | 130,896 | 141,800 | 145,440 |
| F+ | 5 | $57.2 \%$ | 238,420 | N/A | 205,200 | 210,180 | 255,720 | N/A |

TABLE 7 ANNUAL BASE SALARIES BY INDUSTRY SECTOR

|  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADVANCED TECHNOLOGIES |  |  |  |  |  |  |  |  |
| Level | \# of <br> Engineers | Change ingineers by Industry Sector <br> Mean <br> 04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 19 | $4.3 \%$ | 38,101 | 34,846 | 34,846 | 36,000 | 41,086 | 44,206 |
| A | 26 | $2.1 \%$ | 51,014 | 44,000 | 48,000 | 52,000 | 55,000 | 56,160 |
| B | 74 | $4.1 \%$ | 60,008 | 51,581 | 56,000 | 60,996 | 63,843 | 66,300 |
| C | 137 | $3.1 \%$ | 74,853 | 66,625 | 72,141 | 75,381 | 79,916 | 81,900 |
| D | 166 | $3.7 \%$ | 92,930 | 80,080 | 89,494 | 94,860 | 99,000 | 101,703 |
| E | 77 | $2.8 \%$ | 111,811 | 94,480 | 106,938 | 114,880 | 119,774 | 123,658 |
| F | 12 | $-6.4 \%$ | 111,577 | 72,000 | 72,000 | 112,224 | 130,130 | 133,120 |
| F+ | 11 | N/A | 146,252 | 126,000 | 129,079 | 142,139 | 151,000 | 189,107 |

TABLE 8 ANNUAL BASE SALARIES BY INDUSTRY SECTOR

| Geoscientists by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSULTING SERVICE - GEOLOGISTS |  |  |  |  |  |  |  |  |
| Level | \# of Geologists | Change in Mean '04-'05 | $\begin{gathered} \text { Mean } \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{aligned} & \mathrm{Q}_{3} \\ & \$ \end{aligned}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 13 | 10.2\% | 45,529 | 39,020 | 41,700 | 45,760 | 50,000 | 53,040 |
| B | 13 | 7.1\% | 50,733 | 45,000 | 46,712 | 50,000 | 53,274 | 56,992 |
| C | 19 | 2.9\% | 57,733 | 48,000 | 49,525 | 59,500 | 62,500 | 66,144 |
| D | 23 | 1.4\% | 75,107 | 54,500 | 65,000 | 80,000 | 83,200 | 86,040 |
| E | 12 | 4.5\% | 95,685 | 75,000 | 87,006 | 92,082 | 108,752 | 111,000 |
| F | 22 | 7.3\% | 107,788 | 90,000 | 96,000 | 103,500 | 114,525 | 131,040 |
| F+ | 3 | N/A | 133,373 |  | ufficient d |  |  |  |

RESOURCE EXPLOITATION - OIL \& GAS - GEOLOGISTS

| Level | \# of <br> Geologists | Change in <br> Mean <br> $\prime 04-‘ 05$ | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 35 | $-2.2 \%$ | 47,201 | 41,654 | 42,600 | 45,902 | 50,700 | 52,650 |
| A | 39 | $2.1 \%$ | 57,131 | 53,000 | 56,000 | 57,400 | 58,856 | 61,000 |
| B | 73 | $4.2 \%$ | 65,937 | 59,800 | 63,000 | 66,000 | 69,240 | 71,000 |
| C | 97 | $2.9 \%$ | 80,319 | 72,032 | 75,000 | 78,500 | 83,990 | 89,000 |
| D | 85 | $2.6 \%$ | 105,356 | 90,000 | 97,078 | 105,000 | 110,500 | 120,000 |
| E | 185 | $7.3 \%$ | 125,803 | 114,110 | 121,500 | 126,000 | 131,982 | 135,415 |
| F | 138 | $4.8 \%$ | 141,985 | 128,220 | 135,886 | 141,100 | 147,950 | 152,859 |
| F+ | 45 | $15.5 \%$ | 184,261 | 145,000 | 156,000 | 169,913 | 191,010 | 233,347 |

TABLE 7 ANNUAL BASE SALARIES BY INDUSTRY SECTOR

| SERVICE - NOT FOR PROFIT- GEOLOGISTS |  |  |  |  | (Includes governments and their controlled R \& D organizations, regulatory agencies, educational and health care organizations, and Crown corporations.) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of Geologists | Change in Mean '04-'05 | $\begin{gathered} \text { Mean } \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\underset{\$}{\mathrm{D}_{9}}$ |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 1 | Insufficient data |  |  |  |  |  |  |
| B | 4 | 6.8\% | 67,125 |  |  |  |  |  |
| C | 24 | 0.5\% | 74,218 | 69,000 | 70,550 | 75,000 | 77,700 | 78,800 |
| D | 19 | 1.9\% | 95,965 | 84,650 | 89,000 | 95,000 | 100,530 | 107,188 |
| E | 1 | Insufficient data |  |  |  |  |  |  |
| F | 3 | N/A | 133,333 | Insufficient data |  |  |  |  |
| F+ | 0 | Insufficient data |  |  |  |  |  |  |

## CONSULTING SERVICE - GEOPHYSICISTS

| Level | \# of Geophysicists | Change in Mean ‘04-'05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{aligned} & \mathrm{Q}_{3} \\ & \$ \end{aligned}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 4 | N/A | 44,230 | Insufficient data |  |  |  |  |
| B | 5 | 27.5\% | 56,158 | N/A | 55,000 | 55,000 | 55,000 | N/A |
| C | 6 | -4.0\% | 57,568 | 47,238 | 48,000 | 59,936 | 64,374 | 66,568 |
| D | 10 | 14.3\% | 88,811 | 67,200 | 72,000 | 80,922 | 92,132 | 117,590 |
| E | 12 | 27.6\% | 118,673 | 68,000 | 81,900 | 105,022 | 164,230 | 166,250 |
| F | 5 | N/A | 134,109 | N/A | 126,600 | 133,944 | 156,000 | N/A |
| F+ | 3 | N/A | 136,880 | Insufficient data |  |  |  |  |

RESOURCE EXPLOITATION - OIL \& GAS - GEOPHYSICISTS

| Level | \# of <br> Geo- <br> physicists | Change in <br> Mean <br> 04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 8 | N/A | 47,529 | 39,300 | 41,106 | 53,400 | 53,400 | 57,120 |
| A | 18 | $-7.3 \%$ | 58,054 | 54,000 | 56,000 | 57,200 | 61,000 | 62,098 |
| B | 16 | $8.4 \%$ | 67,931 | 64,270 | 65,000 | 68,436 | 70,740 | 71,000 |
| C | 37 | $8.9 \%$ | 83,299 | 77,000 | 79,511 | 83,000 | 86,920 | 89,700 |
| D | 35 | $4.0 \%$ | 106,839 | 90,000 | 99,655 | 106,350 | 110,200 | 123,840 |
| E | 109 | $7.9 \%$ | 131,279 | 122,000 | 126,000 | 130,953 | 135,300 | 143,739 |
| F | 68 | $5.4 \%$ | 143,846 | 135,000 | 138,000 | 142,610 | 146,000 | 156,100 |
| F+ | 29 | $12.7 \%$ | 171,463 | 140,100 | 148,300 | 166,400 | 182,000 | 215,000 |

FIGURE 2
Mean Annual Base Salaries of Engineers, Geologists \& Geophysicists by Industry Type - June 2005


TABLE 8 ANNUAL TOTAL CASH COMPENSATION BY LEVEL OF RESPONSIBILITY

| Engineers - All Industries |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Engs. | Change in <br> Mean <br> '04-05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathbf{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathbf{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| A- | 281 | $-0.6 \%$ | 38,303 | 30,649 | 33,600 | 38,400 | 43,200 | 44,871 |  |
| A | 776 | $2.6 \%$ | 53,137 | 45,360 | 48,614 | 52,650 | 57,000 | 62,400 |  |
| B | 895 | $6.3 \%$ | 64,400 | 51,840 | 57,600 | 64,342 | 70,521 | 76,500 |  |
| C | 1,391 | $5.0 \%$ | 77,707 | 62,649 | 70,000 | 77,851 | 83,529 | 91,232 |  |
| D | 1,772 | $5.2 \%$ | 97,367 | 78,944 | 87,405 | 95,880 | 105,968 | 118,800 |  |
| E | 1,568 | $8.1 \%$ | 124,050 | 94,782 | 108,000 | 121,280 | 139,498 | 153,907 |  |
| F | 905 | $12.9 \%$ | 154,101 | 111,629 | 126,352 | 150,000 | 176,280 | 197,000 |  |
| F+ | 251 | $25.1 \%$ | 215,456 | 133,000 | 157,566 | 192,822 | 245,555 | 324,220 |  |

TABLE 9 ANNUAL TOTAL CASH COMPENSATION BY LEVEL OF RESPONSIBILITY

| Geologists - All Industries |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Geols. | Change in <br> Mean <br> '04- 05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| A- | 35 | $0.0 \%$ | 47,243 | 41,654 | 42,600 | 46,303 | 50,700 | 52,731 |  |
| A | 53 | $6.5 \%$ | 58,093 | 45,850 | 54,350 | 59,122 | 63,409 | 67,292 |  |
| B | 90 | $10.7 \%$ | 70,557 | 53,344 | 67,100 | 71,314 | 77,200 | 80,848 |  |
| C | 140 | $4.0 \%$ | 85,630 | 65,325 | 78,170 | 86,630 | 93,043 | 102,684 |  |
| D | 127 | $3.1 \%$ | 112,874 | 81,510 | 95,400 | 114,372 | 127,288 | 140,757 |  |
| E | 198 | $10.6 \%$ | 149,014 | 127,312 | 137,100 | 150,113 | 161,000 | 172,105 |  |
| F | 163 | $11.8 \%$ | 170,731 | 119,200 | 155,000 | 174,259 | 190,000 | 203,878 |  |
| F+ | 51 | $21.7 \%$ | 233,657 | 168,000 | 176,972 | 230,360 | 255,200 | 345,000 |  |

TABLE 10 ANNUAL TOTAL CASH COMPENSATION BY LEVEL OF RESPONSIBILITY

| Geophysicists - All Industries |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Geophs. | Change in <br> Mean <br> '04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 8 | N/A | 47,559 | 39,300 | 41,343 | 53,400 | 53,400 | 57,120 |
| A | 23 | $7.1 \%$ | 60,634 | 36,960 | 57,720 | 62,822 | 67,628 | 71,684 |
| B | 22 | $17.2 \%$ | 69,675 | 55,868 | 60,000 | 71,605 | 78,660 | 79,928 |
| C | 43 | $14.3 \%$ | 89,692 | 64,374 | 85,000 | 92,253 | 98,754 | 106,400 |
| D | 45 | $7.5 \%$ | 116,765 | 82,826 | 104,691 | 117,997 | 131,074 | 139,290 |
| E | 121 | $13.4 \%$ | 157,773 | 128,800 | 144,568 | 158,213 | 168,484 | 189,238 |
| F | 73 | $14.8 \%$ | 183,337 | 153,160 | 168,000 | 181,599 | 190,130 | 204,000 |
| F+ | 35 | $23.9 \%$ | 233,410 | 170,100 | 182,900 | 226,092 | 255,920 | 295,731 |

TABLE 11 ANNUAL TOTAL CASH COMPENSATION BY INDUSTRY SECTOR

| Engineers by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSULTING SERVICE |  |  |  |  |  |  |  |  |
| Level | \# of <br> Engineers | Change in <br> Mean <br> '04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 24 | $2.5 \%$ | 33,518 | 27,775 | 29,498 | 33,087 | 35,640 | 37,440 |
| A | 193 | $5.6 \%$ | 48,481 | 40,020 | 44,000 | 47,760 | 52,080 | 57,069 |
| B | 181 | $4.4 \%$ | 55,042 | 48,000 | 50,000 | 54,000 | 59,544 | 64,400 |
| C | 209 | $8.5 \%$ | 66,644 | 54,502 | 60,008 | 66,000 | 70,720 | 77,741 |
| D | 215 | $9.5 \%$ | 84,283 | 68,400 | 75,000 | 82,800 | 92,800 | 103,212 |
| E | 227 | $6.8 \%$ | 99,569 | 83,252 | 90,012 | 97,760 | 109,035 | 115,000 |
| F | 142 | $15.7 \%$ | 125,836 | 100,356 | 108,000 | 121,000 | 140,000 | 160,000 |
| F+ | 37 | $-9.4 \%$ | 140,476 | 121,967 | 125,880 | 136,772 | 149,224 | 161,490 |

## ENGINEERING, PROCUREMENT AND CONSTRUCTION

| Level | \# of <br> Engineers | Change in <br> Mean <br> $\prime 04-05$ | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 16 | $1.8 \%$ | 38,684 | 33,280 | 35,360 | 39,239 | 40,773 | 42,120 |
| A | 194 | $1.8 \%$ | 51,711 | 45,714 | 49,200 | 51,600 | 54,171 | 57,600 |
| B | 186 | $7.0 \%$ | 63,806 | 54,000 | 57,600 | 62,400 | 67,800 | 72,000 |
| C | 286 | $8.2 \%$ | 78,953 | 66,030 | 72,000 | 77,969 | 84,000 | 90,288 |
| D | 361 | $8.0 \%$ | 98,471 | 84,000 | 91,200 | 96,720 | 105,271 | 114,000 |
| E | 443 | $7.8 \%$ | 118,570 | 100,800 | 107,569 | 114,912 | 125,040 | 135,200 |
| F | 270 | $5.5 \%$ | 138,515 | 119,280 | 124,800 | 134,826 | 145,347 | 164,160 |
| F+ | 46 | $7.4 \%$ | 170,339 | 140,160 | 152,475 | 164,160 | 181,000 | 195,000 |

RESOURCE EXPLOITATION - EXCEPT OIL \& GAS

| Level | \# of <br> Engineers | Change in <br> Mean <br> 04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 6 | N/A | 41,710 | $\mathrm{~N} / \mathrm{A}$ | 38,542 | 40,955 | 45,771 | N/A |
| A | 7 | N/A | 55,443 | 50,000 | 55,120 | 56,800 | 56,820 | 57,169 |
| B | 8 | $4.2 \%$ | 60,561 | 56,820 | 59,000 | 60,950 | 62,095 | 65,942 |
| C | 13 | $5.2 \%$ | 75,686 | 69,860 | 71,779 | 75,468 | 79,500 | 80,671 |
| D | 18 | $9.4 \%$ | 94,880 | 85,990 | 88,481 | 93,950 | 96,457 | 104,224 |
| E | 10 | $8.5 \%$ | 118,331 | 109,710 | 116,270 | 117,105 | 118,603 | 124,510 |
| F | 10 | $7.7 \%$ | 130,866 | 120,395 | 124,179 | 129,313 | 131,429 | 137,800 |
| F+ | 0 | Insufficient data |  |  |  |  |  |  |

TABLE 11 ANNUAL TOTAL CASH COMPENSATION BY INDUSTRY SECTOR

| Engineers by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RESOURCE EXPLOITATION-OIL \& GAS |  |  |  |  |  |  |  |  |
| Level | \# of Engineers | Change in Mean 04-'05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| A- | 83 | 3.6\% | 41,779 | 34,500 | 37,200 | 42,000 | 44,400 | 46,318 |
| A | 186 | 2.2\% | 59,413 | 53,256 | 55,000 | 58,200 | 62,845 | 67,354 |
| B | 263 | 7.3\% | 71,443 | 63,120 | 66,720 | 70,700 | 75,674 | 80,100 |
| C | 320 | 5.7\% | 87,239 | 75,360 | 80,400 | 85,600 | 91,560 | 101,193 |
| D | 470 | 5.9\% | 109,872 | 91,360 | 98,504 | 107,778 | 119,403 | 129,090 |
| E | 511 | 11.6\% | 143,612 | 121,020 | 130,031 | 142,066 | 153,676 | 168,000 |
| F | 336 | 15.2\% | 181,050 | 150,511 | 161,462 | 177,700 | 196,290 | 215,400 |
| F+ | 129 | 30.7\% | 258,206 | 174,300 | 189,400 | 226,815 | 294,798 | 348,903 |

MANUFACTURING - DURABLES (Includes machinery, equipment, tools, furniture, wood, concrete, steel and plastic products.)

| Level | \# of Engineers | Change in Mean '04-'05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\underset{\$}{\mathrm{Q}_{3}}$ | $\underset{\$}{\mathrm{D}_{9}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 13 | 2.6\% | 51,196 | 46,800 | 48,020 | 50,298 | 55,000 | 55,760 |
| B | 27 | 5.2\% | 60,712 | 48,500 | 52,000 | 60,543 | 69,766 | 71,520 |
| C | 38 | 6.8\% | 76,124 | 66,883 | 70,800 | 75,780 | 79,755 | 82,565 |
| D | 22 | 5.2\% | 89,751 | 78,377 | 84,488 | 88,006 | 97,067 | 98,675 |
| E | 14 | 4.1\% | 111,498 | 95,000 | 99,776 | 111,221 | 119,058 | 125,258 |
| F | 3 | N/A | 128,693 | Insufficient data |  |  |  |  |
| F+ | 1 | Insufficient data |  |  |  |  |  |  |
| MANUFACTURING - NON-DURABLES |  |  |  | (Includes food products, beverages, rubber, leather, textiles, pharmaceuticals, chemicals, plants, and pulp \& paper.) |  |  |  |  |


| Level | \# of <br> Engineers | Change in <br> Mean <br> 04-05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 10 | $4.0 \%$ | 38,812 | 34,200 | 34,200 | 36,000 | 39,120 | 48,688 |
| A | 22 | $12.1 \%$ | 60,371 | 52,344 | 54,000 | 59,541 | 63,225 | 68,421 |
| B | 41 | $17.0 \%$ | 73,803 | 64,856 | 68,030 | 73,189 | 80,186 | 84,741 |
| C | 21 | $11.9 \%$ | 86,044 | 73,901 | 77,136 | 83,800 | 90,039 | 105,702 |
| D | 64 | $7.8 \%$ | 98,380 | 88,003 | 93,158 | 96,963 | 99,694 | 117,476 |
| E | 88 | $10.8 \%$ | 126,996 | 110,967 | 115,692 | 122,540 | 140,052 | 146,307 |
| F | 20 | $18.5 \%$ | 172,002 | 148,504 | 160,065 | 167,014 | 180,796 | 192,315 |
| F+ | 10 | $21.5 \%$ | 219,451 | 163,000 | 210,693 | 219,035 | 226,522 | 248,975 |

TABLE 11 ANNUAL TOTAL CASH COMPENSATION BY INDUSTRY SECTOR

| Engineers by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SERVICE - NOT FOR PROFIT (Includes governments and their controlled R \& D organizations, regulatory agencies, educational and health care organizations, and Crown corporations.) |  |  |  |  |  |  |  |  |
| Level | \# of Engineers | Change in Mean '04-‘05 | $\begin{gathered} \text { Mean } \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| A- | 57 | 15.5\% | 31,622 | 30,649 | 30,649 | 30,649 | 32,838 | 35,027 |
| A | 55 | 0.5\% | 50,384 | 46,189 | 48,331 | 51,272 | 51,677 | 53,747 |
| B | 43 | -3.7\% | 59,742 | 53,615 | 55,818 | 58,204 | 64,354 | 67,296 |
| C | 244 | -0.6\% | 72,644 | 59,704 | 66,863 | 76,159 | 79,211 | 79,211 |
| D | 228 | -0.6\% | 83,926 | 70,855 | 79,123 | 84,224 | 88,982 | 89,766 |
| E | 70 | 0.1\% | 93,642 | 80,397 | 87,353 | 93,295 | 94,782 | 100,990 |
| F | 47 | 0.6\% | 113,055 | 99,521 | 101,816 | 105,380 | 118,918 | 145,840 |
| F+ | 12 | -0.1\% | 126,114 | 110,750 | 110,750 | 121,500 | 131,134 | 131,134 |

SERVICE - FOR PROFIT | (Includes transportation companies [pipeline, truck, etc.], storage, computer sales / |
| :--- |
| maintenance, financial services, general sales and supply-wholesale or retail- |
| manufacturers' associations.) |

| Level | \# of Engineers | Change in Mean '04-05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{aligned} & \mathrm{Q}_{1} \\ & \$ \end{aligned}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\underset{\$}{\mathrm{D}_{9}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 4 | N/A | 38,100 | Insufficient data |  |  |  |  |
| A | 5 | N/A | 44,880 | N/A | 43,200 | 43,200 | 46,800 | N/A |
| B | 3 | 0.2\% | 68,440 | Insufficient data |  |  |  |  |
| C | 3 | 16.8\% | 89,587 | Insufficient data |  |  |  |  |
| D | 5 | -4.7\% | 93,620 | N/A | 87,600 | 91,100 | 93,200 | N/A |
| E | 5 | 2.2\% | 125,660 | N/A | 110,400 | 118,500 | 123,000 | N/A |
| F | 6 | 129.4\% | 337,083 | N/A | 182,500 | 288,000 | 288,000 | N/A |
| F+ | 3 | N/A | 162,833 | Insufficient data |  |  |  |  |

## UTILITY - RATE CONTROLLED

| Level | \# of <br> Engineers | Change in <br> Mean <br> 04-05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 61 | $4.8 \%$ | 41,194 | 35,912 | 37,377 | 41,037 | 44,377 | 44,871 |
| A | 74 | $0.3 \%$ | 53,857 | 47,444 | 50,000 | 53,868 | 56,091 | 60,969 |
| B | 57 | $5.1 \%$ | 64,637 | 58,734 | 60,448 | 64,776 | 67,936 | 70,845 |
| C | 110 | $3.3 \%$ | 79,834 | 65,148 | 71,403 | 78,048 | 83,348 | 92,940 |
| D | 216 | $4.3 \%$ | 98,219 | 81,387 | 88,566 | 95,822 | 106,424 | 116,800 |
| E | 121 | $6.0 \%$ | 129,319 | 103,704 | 113,880 | 133,462 | 141,370 | 147,932 |
| F | 53 | $11.5 \%$ | 153,841 | 119,604 | 123,360 | 162,046 | 175,896 | 188,116 |
| F+ | 5 | $99.1 \%$ | 345,901 | N/A | 274,304 | 315,180 | 383,720 | N/A |

TABLE 11 ANNUAL TOTAL CASH COMPENSATION BY INDUSTRY SECTOR

| Engineers by Industry Sector |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADVANCED TECHNOLOGIES |  |  |  |  |  |  |  |  |
| Level | \# of <br> Engineers | Change in <br> Mean <br> 00-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| A- | 19 | $3.6 \%$ | 38,101 | 34,846 | 34,846 | 36,000 | 41,086 | 44,206 |
| A | 25 | $3.2 \%$ | 52,292 | 44,910 | 51,000 | 53,000 | 55,080 | 56,160 |
| B | 73 | $4.7 \%$ | 61,893 | 55,295 | 58,402 | 61,480 | 65,502 | 68,000 |
| C | 137 | $3.7 \%$ | 76,562 | 69,494 | 72,847 | 76,411 | 80,301 | 83,360 |
| D | 166 | $4.3 \%$ | 95,278 | 83,510 | 90,049 | 96,000 | 99,715 | 104,593 |
| E | 77 | $3.9 \%$ | 117,400 | 106,200 | 112,151 | 117,948 | 121,272 | 124,582 |
| F | 12 | $17.0 \%$ | 153,596 | 130,130 | 136,620 | 145,401 | 159,346 | 173,904 |
| F+ | 8 | N/A | 202,756 | 142,139 | 148,337 | 196,202 | 285,068 | 310,290 |

TABLE 11 ANNUAL TOTAL CASH COMPENSATION BY INDUSTRY SECTOR

## CONSULTING SERVICE - GEOLOGISTS

| Level | \# of Geologists | Change in Mean '04-'05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 13 | 13.2\% | 48,001 | 39,020 | 42,000 | 50,000 | 54,518 | 55,360 |
| B | 13 | 11.4\% | 54,059 | 45,000 | 49,000 | 52,229 | 56,992 | 58,000 |
| C | 19 | 10.6\% | 63,112 | 48,945 | 54,000 | 59,500 | 67,628 | 78,986 |
| D | 23 | 3.3\% | 78,667 | 58,500 | 65,021 | 81,510 | 88,661 | 92,559 |
| E | 12 | 10.9\% | 104,917 | 87,006 | 88,000 | 95,695 | 118,752 | 119,580 |
| F | 22 | 3.6\% | 117,113 | 93,600 | 103,000 | 114,525 | 119,200 | 131,040 |
| F+ | 3 | N/A | 150,605 | Insufficient data |  |  |  |  |

RESOURCE EXPLOITATION - OIL \& GAS - GEOLOGISTS

| Level | \# of Geologists | Change in Mean ’04-‘05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{aligned} & Q_{1} \\ & \$ \end{aligned}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 35 | -2.1\% | 47,243 | 41,654 | 42,600 | 46,303 | 50,700 | 52,731 |
| A | 39 | 5.4\% | 61,639 | 54,350 | 58,200 | 61,310 | 64,724 | 68,240 |
| B | 73 | 8.2\% | 73,547 | 65,829 | 69,520 | 73,519 | 77,900 | 80,864 |
| C | 97 | 4.7\% | 92,118 | 78,410 | 85,417 | 90,082 | 96,200 | 106,022 |
| D | 85 | 6.5\% | 124,050 | 102,136 | 113,368 | 123,700 | 132,138 | 149,615 |
| E | 185 | 9.8\% | 151,961 | 130,550 | 140,681 | 151,699 | 162,000 | 172,553 |
| F | 138 | 13.5\% | 179,852 | 148,100 | 167,776 | 177,108 | 192,088 | 205,688 |
| F+ | 45 | 26.2\% | 246,371 | 174,300 | 189,000 | 235,141 | 261,021 | 345,000 |

SERVICE - NOT FOR PROFIT- GEOLOGISTS | (Includes governments and their controlled R \& D |
| :--- |
| organizations, regulatory agencies, educational and health |
| care organizations, and Crown corporations.) |

| Level | \# of <br> Geologists | Change in <br> Mean <br> 04-05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | Insufficient data |  |  |  |  |  |  |  |
| A | 1 | Insufficient data |  |  |  |  |  |  |  |

TABLE 11 ANNUAL TOTAL CASH COMPENSATION BY INDUSTRY SECTOR

## CONSULTING SERVICE - GEOPHYSICISTS

| Level | \# of <br> Geophysicists | Change in Mean '04-05 | Mean \$ | $\begin{gathered} \mathrm{D}_{1} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{Q}_{1} \\ \$ \end{gathered}$ | Median \$ | $\begin{gathered} \mathrm{Q}_{3} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | Insufficient data |  |  |  |  |  |  |
| A | 4 |  | 49,196 | Insufficient data |  |  |  |  |
| B | 5 | 20.0\% | 57,210 | N/A | 55,868 | 55,900 | 56,134 | N/A |
| C | 6 | -10.1\% | 58,183 | N/A | 48,128 | 61,171 | 64,374 | 66,568 |
| D | 10 | 14.0\% | 97,495 | 72,000 | 77,023 | 82,826 | 94,223 | 139,290 |
| E | 12 | 45.7\% | 145,956 | 78,000 | 91,341 | 109,854 | 204,950 | N/A |
| F | 5 | N/A | 216,656 | N/A | 137,772 | 159,485 | 340,200 | N/A |
| F+ | 3 | N/A | 219,717 | Insufficient data |  |  |  |  |

## RESOURCE EXPLOITATION - OIL \& GAS - GEOPHYSICISTS

| Level | \# of <br> Geo- <br> physicists | Change in <br> Mean <br> '04-'05 | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 8 | N/A | 47,559 | 39,300 | 41,343 | 53,400 | 53,400 | 57,120 |
| A | 18 | $6.9 \%$ | 64,544 | 57,720 | 58,200 | 63,200 | 67,628 | 72,831 |
| B | 16 | $11.5 \%$ | 74,800 | 65,000 | 70,740 | 75,500 | 79,721 | 79,928 |
| C | 37 | $13.5 \%$ | 94,801 | 83,600 | 87,400 | 95,088 | 102,171 | 106,678 |
| D | 35 | $6.0 \%$ | 122,271 | 102,636 | 110,000 | 123,000 | 131,074 | 138,327 |
| E | 109 | $11.2 \%$ | 159,074 | 132,870 | 146,340 | 158,512 | 168,391 | 187,710 |
| F | 68 | $11.9 \%$ | 180,887 | 154,600 | 170,100 | 181,599 | 190,000 | 203,196 |
| F+ | 29 | $29.6 \%$ | 238,072 | 170,100 | 182,900 | 226,092 | 255,920 | 344,542 |

FIGURE 3
Mean Annual Total Cash Compensation of Engineers, Geologists \&
Geophysicists


# SECTION 3 <br> DETERMINING 2005 TO 2006 SALARY ADJUSTMENT 

The market varies from year to year. After identifying your market salary for 2005 (Section 2), you should then examine the current market pressures on salaries.

## 1. INFLATION FACTOR

The inflation factor adds an amount (usually expressed in percent) to allow for the percentage increase in the Consumer Price Index (a restoration of the value of the dollar concept). National CPI increases as well as those for Alberta, Edmonton and Calgary are supplied below in Table 9. In Appendix C, you will find a comparative Consumer Price Index for various centres around Alberta.

TABLE 9

| Consumer Price Increase Index (1992 = 100) <br> Year-Over-Year Percent Change |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Canada | Alberta | Edmonton | Calgary |
| 1992 | 1.5 | 1.5 | 1.8 | 1.4 |
| 1993 | 1.8 | 1.2 | 0.8 | 1.3 |
| 1994 | 0.2 | 1.5 | 1.6 | 1.4 |
| 1995 | 2.5 | 2.4 | 1.9 | 2.7 |
| 1996 | 2.3 | 2.3 | 2 | 2.8 |
| 1997 | 1.8 | 1.8 | 1.6 | 2 |
| 1998 | 1 | 1.5 | 1.2 | 1.9 |
| 1999 | 1.8 | 2.1 | 2.1 | 2 |
| 2000 | 3 | 4 | 3.7 | 4.4 |
| 2001 | $2.8^{\star}$ | $2.7^{\star}$ | $2.7^{\star}$ | $2.7^{\star}$ |
| 2002 | 2.3 | 2.9 | 2 | 3.6 |
| 2003 | 2.2 | 3.3 | 4.5 | 2.1 |
| 2004 | 2.5 | 2.2 | 1.9 | 2.4 |
| 2005 | 2.6 | 2.4 | 2.2 | 2.3 |

*Estimated
Source: Statistics Canada

## 2. DEMAND FACTOR

The Salary Survey results show continued strength in the oil and gas sector, with spill-over effects being felt in nearly every other industry sector we examine. The number of people employed in the Professional, Technical, and Scientific Services sector increased from 121,900 in June 2004 to 135,500 in June 2005, and this trend is expected to continue. This industry sector includes Professional Engineers, Geologists and Geophysicists, but also includes other applied science professionals as well as technicians and technologists working in these areas. Anecdotal information received from our Permit holders indicates that there are shortages of certain specialists and of generalists with between five and fifteen years of work experience. Demand for professionals in the oil and gas sector is expected to remain very strong, and the strengthening of the Consulting and EPC industries that began last year is expected to continue. This will result in a high demand factor for APEGGA members in general. Overall we are predicting a demand factor of $2.0 \%$.

Members who are aware that their specific expertise is in short supply may want to use a higher estimate for their demand factor; members who are aware that supply in their field of practice is abundant may want to use a lower estimate.

## EXAMPLE

Using the factors outlined under our example, the June 2005 survey data in Section 2 can be adjusted to June 2006 by adding what you estimate the increase will be for two main factors for the 12-month period.

The salary adjustment estimates (as explained under each factor) are as follows:

| Inflation Factor (CPI) | $2.4 \%$ |
| :--- | :--- |
| Demand Factor | $\underline{2.0 \%}$ |
| Estimated Salary Adjustment | $4.4 \%$ |
| from 2005 to 2006 |  |

This example is illustrative only. Individual situations may vary considerably.

For you as a Human Resources Manager, these factors should be considered, but may not necessarily be incrementally assessed for your salary pool. Besides these external factors, pooled salary behaviour also depends on such factors as new hires, attrition, internal promotions, etc.

TABLE 10

| APEGGA Employer Salary Surveys |
| :---: | :---: |
| Percent Change in Mean Base Salaries |
| By Level of Responsibility - 1994 to 2005 |

## ENGINEERS

| Level | $94-95$ <br> $\%$ | $95-96$ <br> $\%$ | $96-97$ <br> $\%$ | $97-98$ <br> $\%$ | $98-99$ <br> $\%$ | $99-00$ <br> $\%$ | $00-01$ <br> $\%$ | $01-02$ <br> $\%$ | $02-03$ <br> $\%$ | $03-04$ <br> $\%$ | $04-05$ <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | - | - | - | - | - | - | - | - | 6.4 | 0.7 | $-0.6 \%$ |
| A | 0.8 | 1.2 | 5.3 | 6.8 | 0.6 | 4.2 | 1.9 | 5.9 | 1.6 | 3.2 | $2.6 \%$ |
| B | 0.3 | 1.7 | 4 | 5 | -0.5 | 1.9 | 6.7 | 4.2 | 1.6 | 2.8 | $4.0 \%$ |
| C | 1.2 | 0.1 | 1.8 | 5.4 | 2.5 | 2.8 | 5.4 | 2.6 | 1.0 | 3.9 | $3.6 \%$ |
| D | -0.5 | 1.4 | 2.3 | 5.3 | 3.6 | 2.6 | 3.3 | 7.9 | 2.6 | 3.4 | $3.7 \%$ |
| E | 0 | 2.2 | 2.1 | 6.3 | 2.8 | 4.6 | 3.2 | 2.2 | 4.1 | 3.7 | $5.9 \%$ |
| F | 1.5 | 0.2 | 2.3 | 6.7 | 4.6 | 1.9 | 4.6 | 4.5 | 3.8 | 3.2 | $6.9 \%$ |
| F+ | 1.6 | -5 | 4.3 | 7.6 | 5.1 | 0.6 | 5.8 | 4.1 | 6.9 | 1.4 | $11.9 \%$ |

GEOLOGISTS

| Level | $94-95$ <br> $\%$ | $95-96$ <br> $\%$ | $96-97$ <br> $\%$ | $97-98$ <br> $\%$ | $98-99$ <br> $\%$ | $99-00$ <br> $\%$ | $00-01$ <br> $\%$ | $01-02$ <br> $\%$ | $02-03$ <br> $\%$ | $03-04$ <br> $\%$ | $04-05$ <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | - | - | - | - | - | - | - | - | 20.2 | 5.4 | $-0.1 \%$ |
| A | 7.6 | 5.1 | 0.6 | 9.2 | 1.3 | 1.1 | 8.2 | -3 | -8.2 | -0.1 | $3.3 \%$ |
| B | 1.4 | 5.8 | 1.3 | 5.4 | 2.5 | 1.6 | 8.7 | 1.3 | 7.0 | 4.0 | $6.4 \%$ |
| C | 6.4 | 1.6 | -0.3 | 6.4 | 1.9 | 2 | 9.9 | -1.5 | 3.2 | 7.7 | $1.9 \%$ |
| D | 3.3 | 1.8 | 0.2 | 5.9 | -2.5 | 4.6 | 11.6 | -0.8 | 6.7 | 5.1 | $0.6 \%$ |
| E | 2 | 4.1 | 2.5 | 7 | -0.7 | 4.5 | 5.3 | 1.6 | 4.6 | 3.5 | $7.7 \%$ |
| F | 2.3 | -0.9 | 3.7 | 5.1 | -0.1 | 5.5 | 3.6 | 4.1 | 2.9 | 1.2 | $4.7 \%$ |
| F+ | 7.2 | -1.8 | 1 | 12.7 | 0.9 | -0.7 | 5.3 | -1.7 | 8.7 | 1.8 | $13.1 \%$ |

GEOPHYSICISTS

| Level | $94-95$ <br> $\%$ | $95-96$ <br> $\%$ | $96-97$ <br> $\%$ | $97-98$ <br> $\%$ | $98-99$ <br> $\%$ | $99-00$ <br> $\%$ | $00-01$ <br> $\%$ | $01-02$ <br> $\%$ | $02-03$ <br> $\%$ | $03-04$ <br> $\%$ | $04-05$ <br> $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | - | - | - | - | - | - | - | - | 13.2 | - | - |
| A | 1 | 1.6 | - | 4.4 | 0.9 | 1.7 | 10.9 | -5.2 | 10.2 | -0.3 | $4.1 \%$ |
| B | 4.5 | 1.1 | 1.6 | 6.8 | -0.6 | 3.2 | 7.5 | -1.3 | 8.6 | -8.1 | $16.5 \%$ |
| C | 14.4 | -0.5 | -0.2 | 0.6 | 5.1 | 5.2 | 6.2 | -1.9 | 3.0 | 0.3 | $10.5 \%$ |
| D | 6 | 2.4 | 2.1 | 1.2 | 0.3 | 4.5 | 8.2 | 2.3 | 6.0 | 0.5 | $6.1 \%$ |
| E | 1.4 | 1.9 | 2.7 | 4.9 | 1.7 | 5.7 | 2.7 | 3.9 | 4.4 | 4.2 | $9.4 \%$ |
| F | 1.9 | -0.7 | -0.1 | 7.2 | 1.1 | 4.3 | 5.8 | 3.8 | 2.5 | 3.5 | $5.7 \%$ |
| F+ | 6.2 | -6.8 | 2.8 | 3 | -1.6 | 15.5 | -2.6 | 5.6 | 7.7 | -0.9 | $9.7 \%$ |

# SECTION 4 <br> 2006 SALARY EXPECTATION 

## STEP 1

DETERMINE YOUR LEVEL OF RESPONSIBILITY
Determine your level of responsibility (see Section 1) as you will want to make comparisons which relate to your level.

## STEP 2 <br> DETERMINE YOUR 2005 SALARY RANGE

Consult the salary survey data reported for your professional group (engineer, geologist or geophysicist) and the salary survey data reported for your industry sector in Section 2. This data plus other salary survey data on engineers, geologists and geophysicists in Appendix $B$ will help you to determine your 2005 salary range.

## STEP 3 <br> DETERMINE 2005 TO 2006 SALARY ADJUSTMENT

Using the Example in Section 3 and/or other information available to you, determine what the estimated increase may be in salary from 2005 to 2006. Use this value to adjust your 2005 salary range in order to arrive at your 2006 salary range.

For example, the 2005 salary for a level "C" engineers (all industries) ranges as follows:

| 2004 Results - Engineer Level C - All Industries |  |  |
| :---: | :---: | :---: |
| $D_{1}$ | Median | $D_{9}$ |
| $\$ 61,395$ | $\$ 74,112$ | $\$ 84,432$ |

If the 2005-2006 increase in salaries is estimated to be $4.4 \%$ as shown in the example (page 38), the salary range for the level " C " engineer would be:

| 2005 Projection - Engineer Level C - All Industries |  |  |
| :---: | :---: | :---: |
| $D_{1}$ | Median | $D_{9}$ |
| $\$ 64,096$ | $\$ 77,373$ | $\$ 88,147$ |

## STEP 4

## 2006 SALARY EXPECTATION

## Performance

At this step you turn from evaluating the job to evaluating yourself, and how well you are performing the job you hold.

Performance can range from:
(a) very low - new in the job, new in the company, with a minimum of directly related experience so that considerable and fairly close supervision is required, to
(b) very high - five or six years in the job (assuming a "C" Level of Responsibility) so that you perform quickly (you don't have to double-check because you've handled that kind of problem before), you accomplish a great deal, it's accurate and you need little supervision (people know that you will get the job done and that it will be done well).

To illustrate further, if the level "C" engineer noted in Step 3, has a few years' experience in the job, brought no or very little directly relevant experience to the job, has come to the job from outside the company and is still having trouble arriving at a decision or makes poor decisions, submits reports that still need to be checked for accuracy, the level "C" engineer should expect base pay in the range of $\$ 61,395$ to $\$ 68,000$ (Decile 1 to Quartile 1) per year in 2005.

On the other hand, if after two years, the level " C " engineer makes good decisions quickly, presents reports and recommendations that are normally accepted, starts to see and suggest ways to improve the work and is generally accepted as a strong member of the team, the level "C" engineer should expect base pay in the range of $\$ 79,211$ to $\$ 84,432$ (Quartile 3 to Decile 9) per year.

## Salary Trends

The APEGGA Survey collected additional information from employers on anticipated salary adjustments over the next 12 months:

85\% of our 134 respondents estimated salaries will increase by an average of 4.2\%.
$15 \%$ of our 134 respondents estimated salaries will remain stable.
none of our 134 respondents indicated that salaries would decrease.

## Other Considerations

- Salary is one of two major components of remuneration received by an employee; the other being benefits. In order to determine your total compensation, it is important to consider both parts. Section 5 contains information on employee benefits and compensation concepts.
- A weakness of the single market survey is that a strong market demand for the services of a single occupational group will push salary rates for that group to unacceptably high levels (in relation to the level of responsibility assumed) causing dissatisfaction in related occupational groups and setting up high turnover rates later when demand declines. The opposite also happens when demand is low.

As such, salaries of an occupational group (determined by a strict application of the single market approach) are neither efficient in encouraging a steady inflow of quality persons nor in encouraging persons already practicing the occupation to continue to practice. Both of these factors are of concern.

In order to stabilize salaries, some companies consider changes in the economy and actual salaries paid to a variety of other occupational groups, as well as the trends in these.

There are many factors to consider and only some have been referred to above. However, using these factors and/or those considered important by your supervisor or company, you should be able to arrive at a dollar figure which will equate to the value of professional services you are providing for your company.

## SECTION 5 COMPENSATION CONCEPTS

The total compensation of any employed individual or the total payroll cost of an employee is made up of two major segments - salary and benefits. Payroll costs do not include office space, secretarial help, insurance etc., which are created or added to when an employee is on or added to the payroll.

Salary is also made up of two parts - regular salary and overtime compensation (though some employers do not provide overtime compensation for professional employees). Table 13 summarizes data obtained from the 2005 Employer Salary Survey regarding overtime compensation.

The benefit segment is made up of two parts - the time-not-worked benefits and what might be called the general benefits. Details of what is included in each segment are provided in Employee Benefits which follow.

The percentage (of the total compensation) proportions given in Table 15 are averages which reflect values for 2005 . No given company (or employee) will exactly match these.

## EMPLOYEE BENEFITS

There is a wide variation of practice and opinion as to what should be classed as an employee benefit. The definitions described below have been used in this publication.

## 1. Quoted Yearly Salary or Base Salary

Pay for time worked at normal rates plus the cost of the time-not-worked benefits. Quoted yearly salary does not include payment of overtime.

## 2. General Benefits

A payment by the employer to the employee directly or to a third party on behalf of the employee to secure for the employee an advantage or protection of benefit to the employee.

Provision by the employer or the making available of (at no or reduced cost) some facility, object or service of benefit to the employer.
(a) Cash Benefit Payments made by the employer on behalf of the employee for:
i) pension or superannuation provisions. ${ }^{1}$
ii) a hospital, medical, dental, sickness, disability, life, income maintenance, etc., plan.
iii) the Canada Pension Plan, Unemployment Insurance, Workers' Compensation plans (compulsory in Alberta).
iv) termination or severance pay, the premium portion of premium pay, relocation assistance.
(b) No Cash Benefit Provision by the employer, at no or reduced cost to the employee, of: recreation facilities and/or equipment, food, lodging, loans, parking, transportation, educational opportunities, discounts on company products, etc.

[^0]
## 3. Time-Not-Worked Benefits

(payments made by the employer to the employee for time not worked)
This is included as part of the Quoted Yearly Salary.
(a) For Monthly or Yearly Paid Employees:

Time off from work (the employee does not have to be at the place of work), or periods when the employee is at work but not working and for which there is no reduction to the quoted yearly salary.
(b) For Hourly Paid Workers:

Payments in lieu of holiday days and vacation days.
(c) Holiday Days

Includes the nine statutory (also called general) holidays in Alberta and declared holidays which may be declared by federal, provincial or municipal authorities (but they become a work holiday only if the employer so declares).
i) Statutory Holidays: New Year's Day, Family Day, Good Friday, Victoria Day, Canada Day, Labour Day, Thanksgiving Day, Remembrance Day, and Christmas Day.
ii) Declared Holidays: Boxing Day and Heritage Day.
(d) Vacation Days
(e) Other Days and/or Periods Sick Leave not covered by 2 (a)ii, travel time, clean-up time, rest and/or coffee periods, personal leave (jury duty, voting, bereavement, maternity, paternity, etc.).

## EMPLOYER SALARY SURVEY COMPENSATION DATA

The APEGGA survey collected additional information on other compensation provided to employees. (see Tables 13 through 15). This data indicates that most of the organizations provide benefits packages which include health care beyond Alberta Health Care (90\%), long-term disability ( $87 \%$ ), life/accident insurance ( $94 \%$ ), drug ( $95 \%$ ), and dental ( $94 \%$ ) coverage. Approximately $64 \%$ of the employers offer some type of retirement plan, consisting of a pension plan (38\%), RRSP contributions ( $42 \%$ ) or both.

Information from the survey pertaining to weekly hours of work is available in Figure 4. The availability of overtime and additional cash compensation, along with the availability of other benefit programs is reported in Table 13. Vacation entitlement data is reported in Table 14.

Additional cash compensation was disbursed to approximately $43 \%$ of the engineers, $82 \%$ of the geologists and $87 \%$ of the geophysicists. Table 15 reports details on additional cash compensation for those who receive it.

FIGURE 4

## Weekly Hours of Work Based on Number of Employees (n=9068) June 2005



TABLE 13

## Percentage of Organizations Providing Additional Compensation \& Benefits

Total Number of Organizations: 134

| Level | A- | A | B | C | D | E | F | F+ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Additional Cash Compensation |  |  |  |  |  |  |  |  |  |
| a. Cash Bonus Payments | $4 \%$ | $30 \%$ | $28 \%$ | $31 \%$ | $34 \%$ | $38 \%$ | $40 \%$ | $28 \%$ |  |
| b. Profit Sharing Payments | $2 \%$ | $16 \%$ | $16 \%$ | $17 \%$ | $19 \%$ | $19 \%$ | $22 \%$ | $13 \%$ |  |
| c. Performance/Merit Bonus | $5 \%$ | $34 \%$ | $37 \%$ | $40 \%$ | $43 \%$ | $46 \%$ | $43 \%$ | $31 \%$ |  |
| d. Productivity/Gain Sharing | $0 \%$ | $1 \%$ | $2 \%$ | $2 \%$ | $2 \%$ | $2 \%$ | $1 \%$ | $1 \%$ |  |
| e. Commissions | $0 \%$ | $0 \%$ | $1 \%$ | $1 \%$ | $1 \%$ | $1 \%$ | $0 \%$ | $0 \%$ |  |
| f. Other | $1 \%$ | $4 \%$ | $3 \%$ | $3 \%$ | $4 \%$ | $4 \%$ | $4 \%$ | $4 \%$ |  |

## Overtime Compensation

| g. Cash | $36 \%$ | $41 \%$ | $35 \%$ | $30 \%$ | $25 \%$ | $19 \%$ | $16 \%$ | $12 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| h. Time Off In-Lieu | $28 \%$ | $48 \%$ | $44 \%$ | $47 \%$ | $40 \%$ | $36 \%$ | $34 \%$ | $23 \%$ |


| Other Compensation | $2 \%$ | $17 \%$ | $18 \%$ | $23 \%$ | $26 \%$ | $32 \%$ | $38 \%$ | $31 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| i. Stock Options/Purchases | $0 \%$ | $1 \%$ | $1 \%$ | $4 \%$ | $4 \%$ | $9 \%$ | $12 \%$ | $11 \%$ |
| j. Car/Car Allowance | $1 \%$ | $3 \%$ | $2 \%$ | $3 \%$ | $4 \%$ | $5 \%$ | $10 \%$ | $7 \%$ |
| k. Vehicle Allowance | $1 \%$ | $1 \%$ | $1 \%$ | $1 \%$ | $1 \%$ | $1 \%$ | $1 \%$ | $1 \%$ |
| I. Consulting Fees | $0 \%$ | $4 \%$ | $4 \%$ | $6 \%$ | $5 \%$ | $8 \%$ | $14 \%$ | $11 \%$ |
| m. Other |  |  |  |  |  |  |  |  |


| Benefits Package |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| n. Pension Plan | $1 \%$ | $34 \%$ | $34 \%$ | $37 \%$ | $36 \%$ | $37 \%$ | $36 \%$ | $24 \%$ |
| o. Employer Contribution to RRSP | $3 \%$ | $37 \%$ | $37 \%$ | $39 \%$ | $40 \%$ | $38 \%$ | $37 \%$ | $28 \%$ |
| p. Medical Beyond AHC | $11 \%$ | $78 \%$ | $75 \%$ | $80 \%$ | $83 \%$ | $82 \%$ | $81 \%$ | $58 \%$ |
| q. Long Term Disability | $11 \%$ | $77 \%$ | $74 \%$ | $79 \%$ | $81 \%$ | $80 \%$ | $81 \%$ | $58 \%$ |
| r. Life/Accident Insurance | $16 \%$ | $82 \%$ | $79 \%$ | $84 \%$ | $87 \%$ | $87 \%$ | $87 \%$ | $61 \%$ |
| s. Drug Plan | $12 \%$ | $83 \%$ | $79 \%$ | $85 \%$ | $87 \%$ | $87 \%$ | $87 \%$ | $61 \%$ |
| t. Dental Plan | $12 \%$ | $83 \%$ | $79 \%$ | $85 \%$ | $87 \%$ | $87 \%$ | $87 \%$ | $61 \%$ |
| u. Vision Care | $8 \%$ | $55 \%$ | $53 \%$ | $57 \%$ | $60 \%$ | $60 \%$ | $60 \%$ | $44 \%$ |
| v. Legal Plan | $1 \%$ | $2 \%$ | $2 \%$ | $2 \%$ | $2 \%$ | $2 \%$ | $2 \%$ | $2 \%$ |
| w. Savings Plan | $2 \%$ | $23 \%$ | $22 \%$ | $23 \%$ | $25 \%$ | $25 \%$ | $25 \%$ | $19 \%$ |
| x. Other | $4 \%$ | $19 \%$ | $17 \%$ | $19 \%$ | $20 \%$ | $19 \%$ | $21 \%$ | $16 \%$ |

TABLE 14

| Vacation Entitlement |  |  |
| :---: | :---: | :---: |
| Vacation Entitlement | Minimum Years of Service to Qualify | \% of Employers Providing Entitlement |
| 2 Weeks | On Hire <br> 1 year <br> 2 years <br> 5 years | $\begin{aligned} & 21 \% \\ & 31 \% \\ & 1 \% \\ & 1 \% \\ & \hline \end{aligned}$ |
| 3 Weeks | On Hire <br> 1 year <br> 2 years <br> 3 years <br> 4 years <br> 5 years <br> More than 5 years <br> Never | $\begin{aligned} & 19 \% \\ & 27 \% \\ & 6 \% \\ & 14 \% \\ & 4 \% \\ & 19 \% \\ & 4 \% \\ & 0 \% \end{aligned}$ |
| 4 Weeks | On Hire <br> 1 year <br> 2 years <br> 5 years <br> 6 years <br> 7 years <br> 8 years <br> 9 years <br> 10 years <br> More than 10 years <br> Never | $1 \%$ $1 \%$ $1 \%$ $7 \%$ $4 \%$ $3 \%$ $9 \%$ $6 \%$ $49 \%$ $7 \%$ $8 \%$ |
| 5 Weeks | Less than 10 years <br> 10 to 14 years <br> 15 years <br> 16 years <br> 17 years <br> 18 years <br> 19 years <br> 20 years <br> 21 years <br> 25 years <br> Never | $\begin{aligned} & 1 \% \\ & 4 \% \\ & 4 \% \\ & 6 \% \\ & 2 \% \\ & 5 \% \\ & 4 \% \\ & 22 \% \\ & 1 \% \\ & 3 \% \\ & 47 \% \\ & \hline \end{aligned}$ |
| 6 Weeks | 10 to 19 years 20 to 24 years 25 years 30 years Never | $\begin{aligned} & 1 \% \\ & 5 \% \\ & 13 \% \\ & 2 \% \\ & 72 \% \\ & \hline \end{aligned}$ |
| 7 Weeks | 1 to 10 years 25 to 30 years Never | $\begin{aligned} & 1 \% \\ & 2 \% \\ & 97 \% \end{aligned}$ |

TABLE 15
Additional Cash Compensation Disbursed - June 2005

## ENGINEERS

| Level | \# of <br> Engs. | Mean <br> $\$$ | $D_{1}$ <br> $\$$ | $Q_{1}$ <br> $\$$ | Median <br> $\$$ | $Q_{3}$ <br> $\$$ | $D_{9}$ <br> $\$$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 1 | No data reported at this level |  |  |  |  |  |  |
| A | 204 | 4,294 | 910 | 2,000 | 3,500 | 6,200 | 8,658 |  |
| B | 360 | 6,723 | 2,000 | 3,848 | 6,184 | 9,178 | 10,629 |  |
| C | 513 | 9,650 | 2,320 | 4,635 | 8,575 | 12,329 | 15,730 |  |
| D | 814 | 12,854 | 3,200 | 6,045 | 11,550 | 17,544 | 22,400 |  |
| E | 825 | 20,847 | 5,000 | 12,000 | 19,450 | 27,746 | 35,973 |  |
| F | 456 | 37,020 | 7,830 | 20,058 | 34,850 | 45,319 | 53,475 |  |
| F+ | 180 | 65,672 | 11,000 | 29,200 | 56,815 | 74,975 | 116,462 |  |

## GEOLOGISTS

| Level | \# of <br> Geols. | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 0 | No data reported at this level |  |  |  |  |  |  |
| A | 41 | 4,498 | 1,150 | 2,200 | 3,000 | 7,240 | 9,396 |  |
| B | 74 | 7,808 | 2,540 | 5,220 | 8,149 | 9,726 | 10,500 |  |
| C | 121 | 10,528 | 2,720 | 5,000 | 10,000 | 13,827 | 17,844 |  |
| D | 107 | 16,952 | 5,000 | 6,630 | 15,460 | 21,342 | 32,778 |  |
| E | 182 | 27,269 | 11,100 | 20,000 | 25,323 | 32,415 | 41,276 |  |
| F | 136 | 40,119 | 13,000 | 28,665 | 40,000 | 48,975 | 60,000 |  |
| F+ | 45 | 63,258 | 29,000 | 34,200 | 60,815 | 70,817 | 94,308 |  |


| GEOPHYSICISTS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Geophs. | Mean <br> $\$$ | $\mathrm{D}_{1}$ <br> $\$$ | $\mathrm{Q}_{1}$ <br> $\$$ | Median <br> $\$$ | $\mathrm{Q}_{3}$ <br> $\$$ | $\mathrm{D}_{9}$ <br> $\$$ |  |
| A- | 0 | No data reported at this level |  |  |  |  |  |  |
| A | 20 | 6,835 | 2,200 | 2,200 | 4,576 | 9,428 | 10,731 |  |
| B | 17 | 6,774 | 900 | 1,296 | 5,900 | 9,047 | 14,416 |  |
| C | 36 | 11,903 | 3,780 | 9,100 | 12,375 | 14,186 | 19,538 |  |
| D | 38 | 16,434 | 1,920 | 8,863 | 12,936 | 20,838 | 27,470 |  |
| E | 112 | 29,959 | 10,000 | 20,000 | 29,106 | 40,008 | 45,822 |  |
| F | 67 | 43,605 | 14,108 | 27,500 | 42,488 | 47,096 | 57,648 |  |
| F+ | 32 | 71,315 | 28,200 | 30,200 | 60,183 | 92,622 | 127,400 |  |

## SECTION 6 Additional Analysis

## Gender

This is the second year that APEGGA has included questions regarding the gender of individuals. Note that only $74 \%$ of responses contained information about gender (6699 of 9156 individual salary data points). Therefore, the data presented in this subsection can not be generalized to the membership as a whole.

Of the 6699 data points that contained gender, it was determined that 696 (16.2\%) were female and 5616 (83.8\%) were male. The proportion of female members in APEGGA's member database (not including Life Members and APEGGA Student Advantage Program (ASAP) members), is currently 11.7\%.

The distribution of respondents by level of responsibility varies by gender for engineering, geology, and geophysics (see Figures 5-7)

Figure 5 - Gender Distribution by Responsibility Level for Engineering


Figure 6-Gender Distribution by Responsibility Level for Geology


Figure 7 - Gender Distribution by Responsibility Level for Geophysics


52- The Value of Professional Services

An examination of the total cash compensation reported (Table 16) indicates that, on average, women in the professions make $\$ 81,768$ per year, compared to the average for men at $\$ 110,931$. The overall average for all respondents, including those who did not respond to the gender question was $\$ 103,467$. Since not all responses included gender information, the total number of males and females does not add up to the total number reported in each designation and level. Further, the mean salaries reported for each gender are compared to the overall mean salaries for the entire group (including those not declaring gender), resulting in the possibility of both male and female salaries having a positive or negative variance from the overall average.

Table 16

| Average Total Cash Compensation - All Designations - June 2005 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Mean \$ | D1 \$ | Q1 \$ | Median \$ | Q3 \$ | D9\$ |
| Overall | 9,068 | 103,467 | 53,332 | 70,000 | 93,460 | 127,635 | 165,000 |
| Female | 1,084 | 81,768 | 47,000 | 56,091 | 72,893 | 96,172 | 132,500 |
| Variance | - | $-21.0 \%$ | $-11.9 \%$ | $-19.9 \%$ | $-22.0 \%$ | $-24.7 \%$ | $-19.7 \%$ |
| Male | 5,613 | 110,931 | 55,010 | 74,070 | 100,605 | 135,600 | 176,076 |
| Variance | - | $+7.2 \%$ | $+3.1 \%$ | $+5.8 \%$ | $+7.6 \%$ | $+6.2 \%$ | $+6.7 \%$ |

In comparing salary by level of responsibility and by profession, gender differences become less evident (Figures 8-10).

Figure 8 - Total Cash Compensation by Responsibility Level for Engineering


Figure 9 - Total Cash Compensation by Responsibility Level for Geology


Figure 10 - Total Cash Compensation by Responsibility Level for Geophysics


A more detailed examination of mean salaries by professional designation and level of responsibility reveals better overall parity in salaries. It also reveals that the percentage of female respondents drops off at the higher responsibility levels.

Table 17

## Average Total Cash Compensation by Designation and Responsibility Level All Industries - June 2005

ENGINEERS

| Level | \# of <br> Engs. | Overall <br> Mean <br> Salary $-\$$ | \# of <br> Female <br> Engs. | Female <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean | \# of Male <br> Engs. | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 281 | 38,303 | 49 | 39,552 | $3.3 \%$ | 139 | 39,773 | $3.8 \%$ |
| A | 776 | 53,137 | 158 | 52,585 | $-1.0 \%$ | 444 | 53,633 | $0.9 \%$ |
| B | 895 | 64,400 | 177 | 62,066 | $-3.6 \%$ | 461 | 64,942 | $0.8 \%$ |
| C | 1,391 | 77,707 | 197 | 74,017 | $-4.7 \%$ | 744 | 79,260 | $2.0 \%$ |
| D | 1,772 | 97,367 | 162 | 96,071 | $-1.3 \%$ | 1,110 | 99,802 | $2.5 \%$ |
| E | 1,568 | 124,050 | 83 | 125,165 | $0.9 \%$ | 1,144 | 125,682 | $1.3 \%$ |
| F | 905 | 154,101 | 23 | 165,532 | $7.4 \%$ | 604 | 158,801 | $3.0 \%$ |
| F+ | 251 | 215,456 | 4 | 241,739 | $12.2 \%$ | 174 | 233,231 | $8.2 \%$ |

## GEOLOGISTS

| Level | \# of <br> Geols. | Overall <br> Mean <br> Salary- $\$$ | \# of <br> Female <br> Geols. | Female <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean | \# of Male <br> Geols. | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 35 | 47,243 | 17 | 46,478 | $-1.6 \%$ | 18 | 47,966 | $1.5 \%$ |
| A | 53 | 58,093 | 21 | 59,508 | $2.4 \%$ | 22 | 57,734 | $-0.6 \%$ |
| B | 90 | 70,557 | 35 | 70,300 | $-0.4 \%$ | 36 | 70,245 | $-0.4 \%$ |
| C | 140 | 85,630 | 37 | 86,840 | $1.4 \%$ | 62 | 87,315 | $2.0 \%$ |
| D | 127 | 112,874 | 23 | 108,171 | $-4.2 \%$ | 74 | 118,174 | $4.7 \%$ |
| E | 198 | 149,014 | 29 | 147,475 | $-1.0 \%$ | 153 | 150,641 | $1.1 \%$ |
| F | 163 | 170,731 | 11 | 151,163 | $-11.5 \%$ | 122 | 174,762 | $2.4 \%$ |
| F+ | 51 | 233,657 | 0 | - | - | 41 | 241,769 | $3.5 \%$ |

## GEOPHYSICISTS

| Level | \# of <br> Geophs.* | Overall <br> Mean <br> Salary $-\$$ | \# of <br> Female <br> Geophs. | Female <br> Mean <br> Salary - \$ | Variance <br> from <br> Mean | \# of Male <br> Geophs. | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 8 | 47,559 | 2 |  |  | 6 | 47,621 | $0.1 \%$ |
| A | 23 | 60,634 | 13 | 61,314 | $1.1 \%$ | 9 | 59,711 | $-1.5 \%$ |
| B | 22 | 69,675 | 9 | 75,251 | $8.0 \%$ | 6 | 62,286 | $-10.6 \%$ |
| C | 43 | 89,692 | 7 | 95,855 | $6.9 \%$ | 31 | 87,994 | $-1.9 \%$ |
| D | 45 | 116,765 | 8 | 112,364 | $-3.8 \%$ | 30 | 118,402 | $1.4 \%$ |
| E | 121 | 157,773 | 17 | 150,439 | $-4.6 \%$ | 98 | 160,058 | $1.4 \%$ |
| F | 73 | 183,337 | 1 | - | - | 57 | 188,979 | $3.1 \%$ |
| F+ | 35 | 233,410 | 0 | - | - | 24 | 251,906 | $7.9 \%$ |

*Again, the total number of respondents within each profession, includes those who did not declare gender.

An examination of the data sorted by industry type indicates that some specific industries fare better in wage equity than others.

Table 18

| Average Total Cash Compensation by Industry Sector - June 2005 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ENGINEERING, GEOLOGICAL, GEOPHYSICAL CONSULTING SERVICE |  |  |  |  |  |  |  |  |
| Level | \# of Members | Overall Mean Salary - \$ | $\begin{gathered} \text { \# of } \\ \text { Females } \end{gathered}$ | Female Mean Salary - \$ | Variance from Mean | \# of Males | Male Mean Salary - \$ | Variance from Mean |
| A- | 24 | 33,518 | 7 | 30,281 | -9.7\% | 15 | 34,458 | 2.8\% |
| A | 210 | 48,465 | 46 | 46,048 | -5.0\% | 140 | 48,206 | -0.5\% |
| B | 199 | 55,032 | 61 | 52,620 | -4.4\% | 118 | 55,101 | 0.1\% |
| C | 234 | 66,140 | 55 | 58,753 | -11.2\% | 155 | 65,726 | -0.6\% |
| D | 248 | 84,295 | 28 | 77,297 | -8.3\% | 186 | 82,610 | -2.0\% |
| E | 251 | 102,042 | 14 | 88,945 | -12.8\% | 223 | 101,657 | -0.4\% |
| F | 169 | 127,387 | 3 | 106,347 | -16.5\% | 146 | 124,146 | -2.5\% |
| F+ | 43 | 146,711 | 0 | - | - | 41 | 143,976 | -1.9\% |

ENGINEERING, PROCUREMENT AND CONSTRUCTION

| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary $-\$$ | \# of <br> Females | Female <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 28 | 37,993 | 6 | 34,349 | $-9.6 \%$ | 5 | 37,508 | $-1.3 \%$ |
| A | 170 | 50,478 | 23 | 49,771 | $-1.4 \%$ | 72 | 48,808 | $-3.3 \%$ |
| B | 194 | 59,257 | 22 | 59,158 | $-0.2 \%$ | 71 | 58,563 | $-1.2 \%$ |
| C | 300 | 72,323 | 28 | 70,644 | $-2.3 \%$ | 103 | 71,280 | $-1.4 \%$ |
| D | 397 | 89,995 | 16 | 86,650 | $-3.7 \%$ | 111 | 89,719 | $-0.3 \%$ |
| E | 387 | 108,971 | 8 | 103,100 | $-5.4 \%$ | 150 | 106,605 | $-2.2 \%$ |
| F | 351 | 129,997 | 1 | - | - | 104 | 132,496 | $1.9 \%$ |
| F+ | 91 | 154,301 | 0 | - | - | 11 | 165,574 | $7.3 \%$ |

RESOURCE EXPLOITATION (EXCEPT OIL \& GAS)

| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary - $\$$ | \# of <br> Females | Female <br> Mean <br> Salary - $\$$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 6 | 41,710 | 1 | - | - | 5 | 40,414 | $-3.1 \%$ |
| A | 7 | 55,443 | 1 | - | - | 6 | 55,213 | $-0.4 \%$ |
| B | 8 | 60,561 | 3 | 59,893 | $-1.1 \%$ | 5 | 60,961 | $0.7 \%$ |
| C | 13 | 75,686 | 2 | 78,046 | $3.1 \%$ | 11 | 75,257 | $-0.6 \%$ |
| D | 18 | 94,880 | 1 | - | - | 17 | 95,473 | $0.6 \%$ |
| E | 10 | 118,331 | 0 | - | - | 10 | 118,331 | $0.0 \%$ |
| F | 10 | 130,866 | 0 | - | - | 10 | 130,866 | $0.0 \%$ |

Table 18 (cont.)

| RESOURCE EXPLOITATION (OIL \& GAS ONL Y) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary - $\$$ | \# of <br> Females | Female <br> Mean <br> Salary - $\$$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary - $\$$ | Variance <br> from <br> Mean |  |  |  |  |  |  |
| A- | 126 | 43,664 | 39 | 44,446 | $1.8 \%$ | 75 | 43,971 | $0.7 \%$ |  |  |  |  |  |  |
| A | 243 | 60,151 | 69 | 60,200 | $0.1 \%$ | 148 | 60,060 | $-0.2 \%$ |  |  |  |  |  |  |
| B | 352 | 72,032 | 82 | 72,639 | $0.8 \%$ | 147 | 72,952 | $1.3 \%$ |  |  |  |  |  |  |
| C | 454 | 88,897 | 95 | 88,324 | $-0.6 \%$ | 274 | 89,941 | $1.2 \%$ |  |  |  |  |  |  |
| D | 590 | 112,650 | 92 | 109,423 | $-2.9 \%$ | 443 | 113,218 | $0.5 \%$ |  |  |  |  |  |  |
| E | 805 | 147,625 | 79 | 147,167 | $-0.3 \%$ | 624 | 150,233 | $1.8 \%$ |  |  |  |  |  |  |
| F | 542 | 180,724 | 22 | 177,710 | $-1.7 \%$ | 388 | 187,121 | $3.5 \%$ |  |  |  |  |  |  |
| F+ | 203 | 252,706 | 2 | 277,158 | $9.7 \%$ | 148 | 272,758 | $7.9 \%$ |  |  |  |  |  |  |

MANUFACTURING (DURABLES)

| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary $-\$$ | \# of <br> Females | Female <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 13 | 51,196 | 4 | 51,018 | $-0.3 \%$ | 9 | 51,275 | $0.2 \%$ |
| B | 27 | 60,712 | 7 | 61,722 | $1.7 \%$ | 20 | 60,358 | $-0.6 \%$ |
| C | 38 | 76,124 | 0 | - | - | 37 | 75,860 | $-0.3 \%$ |
| D | 22 | 89,751 | 3 | 85,081 | $-5.2 \%$ | 19 | 90,488 | $0.8 \%$ |
| E | 14 | 111,498 | 0 | - | - | 13 | 111,017 | $-0.4 \%$ |
| F | 3 | 128,693 | 0 | - | - | 3 | 128,693 | $0.0 \%$ |

MANUFACTURING (NON DURABLES)

| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary- \$ | \# of <br> Females | Female <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 10 | 38,812 | 2 | 41,444 | $6.8 \%$ | 8 | 38,154 | $-1.7 \%$ |
| A | 22 | 60,371 | 1 | - | - | 21 | 60,497 | $0.2 \%$ |
| B | 41 | 73,803 | 10 | 71,142 | $-3.6 \%$ | 31 | 74,661 | $1.2 \%$ |
| C | 21 | 86,044 | 1 | - | - | 20 | 86,670 | $0.7 \%$ |
| D | 64 | 98,380 | 6 | 95,139 | $-3.3 \%$ | 58 | 98,715 | $0.3 \%$ |
| E | 88 | 126,996 | 17 | 132,353 | $4.2 \%$ | 71 | 125,713 | $-1.0 \%$ |
| F | 20 | 172,002 | 4 | 157,200 | $-8.6 \%$ | 16 | 175,703 | $2.2 \%$ |
| F+ | 10 | 219,451 | 2 | 206,320 | $-6.0 \%$ | 8 | 222,734 | $1.5 \%$ |

## SERVICE AND CONTROL (NOT FOR PROFIT)

$\left.\begin{array}{|c|c|c|c|c|c|c|c|}\text { Level } & \begin{array}{c}\text { \# of } \\ \text { Members } \\ *\end{array} & \begin{array}{c}\text { Overall } \\ \text { Mean } \\ \text { Salary }-\$\end{array} & \begin{array}{c}\text { \# of } \\ \text { Females }\end{array} & \begin{array}{c}\text { Female } \\ \text { Mean } \\ \text { Salary }-\$\end{array} & \begin{array}{c}\text { Variance } \\ \text { from } \\ \text { Mean }\end{array} & \begin{array}{c}\text { \# of } \\ \text { Males }\end{array} & \begin{array}{c}\text { Male } \\ \text { Mean } \\ \text { Salary }-\$\end{array}\end{array} \begin{array}{c}\text { Variance } \\ \text { from } \\ \text { Mean }\end{array}\right]$

Table 18 (cont.)

## SERVICE (FOR PROFIT)

| Level |  | Overall Mean Salary - \$ | \# of Females | Female Mean Salary - \$ | Variance from Mean | \# of <br> Males | Male Mean Salary - \$ | Variance from Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 4 | 38,100 | Insufficient Data Reported |  |  |  |  |  |
| A | 5 | 44,880 |  |  |  |  |  |  |
| B | 3 | 68,440 |  |  |  |  |  |  |
| C | 3 | 89,587 |  |  |  |  |  |  |
| D | 5 | 93,620 |  |  |  |  |  |  |
| E | 5 | 125,660 |  |  |  |  |  |  |
| F | 6 | 337,083 |  |  |  |  |  |  |
| F+ | 3 | 162,833 |  |  |  |  |  |  |
| UTILITY (RATE CONTROLLED) |  |  |  |  |  |  |  |  |


| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary- $\$$ | \# of <br> Females | Female <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 61 | 41,194 | 11 | 40,656 | $-1.3 \%$ | 27 | 40,252 | $-2.3 \%$ |
| A | 74 | 53,857 | 24 | 55,329 | $2.7 \%$ | 32 | 53,644 | $-0.4 \%$ |
| B | 57 | 64,637 | 10 | 65,600 | $1.5 \%$ | 22 | 63,980 | $-1.0 \%$ |
| C | 110 | 79,834 | 22 | 71,890 | $-10.0 \%$ | 62 | 82,450 | $3.3 \%$ |
| D | 216 | 98,219 | 14 | 91,051 | $-7.3 \%$ | 115 | 99,594 | $1.4 \%$ |
| E | 121 | 129,319 | 2 | 105,801 | $-18.2 \%$ | 51 | 119,631 | $-7.5 \%$ |
| F | 53 | 153,841 | 3 | 120,218 | $-21.9 \%$ | 30 | 145,423 | $-5.5 \%$ |
| F+ | 5 | 345,901 | 0 | - | - | 5 | 345,901 | $0.0 \%$ |

## ADVANCED TECHNOLOGIES

| Level | \# of <br> Members <br> $*$ | Overall <br> Mean <br> Salary - \$ | \# of <br> Females | Female <br> Mean <br> Salary - \$ | Variance <br> from <br> Mean | \# of <br> Males | Male <br> Mean <br> Salary $-\$$ | Variance <br> from <br> Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A- | 19 | 38,101 | 1 | - | - | 18 | 38,282 | $0.5 \%$ |
| A | 26 | 51,666 | 8 | 49,991 | $-3.2 \%$ | 18 | 52,410 | $1.4 \%$ |
| B | 74 | 61,732 | 16 | 61,094 | $-1.0 \%$ | 58 | 61,908 | $0.3 \%$ |
| C | 137 | 76,562 | 29 | 75,779 | $-1.0 \%$ | 108 | 76,772 | $0.3 \%$ |
| D | 166 | 95,278 | 24 | 90,619 | $-4.9 \%$ | 142 | 96,065 | $0.8 \%$ |
| E | 77 | 117,400 | 6 | 113,638 | $-3.2 \%$ | 71 | 117,718 | $0.3 \%$ |
| F | 12 | 153,596 | 1 | - | - | 11 | 150,032 | $-2.3 \%$ |
| F+ | 11 | 202,560 | 0 | - | - | 11 | 202,560 | $0.0 \%$ |

## Experience and Responsibility Level Distribution

In recent years, much has been said about the "aging" of the work force, and significant efforts have been made to ensure that the next generation of professionals is properly prepared to take over. Though the APEGGA Salary Survey does not directly look at the age of our respondents, information is gathered about the graduation date and responsibility level of the employees.

Figure 11 shows that over the last six years there has been a trend towards members with a greater number of years experience since graduation. There has been an overall increase in the percentage of respondents in the groups with 25 to 30 years, 30 to 35 years, and more than 35 years experience since graduation. Likewise, there has been a decrease in the percentage of respondents in each 5 -year grouping, from 0 to 25 years experience since graduation, with the exception of the 5 to 10-year grouping, which has remained essentially constant.

Figure 11 - Age Distribution Based on Years Since Graduation (1999-2005)


In addition to looking at years since graduation, the Survey also examined the number of respondents at each responsibility level. Figure 12 shows that over the past six years, the percentage of respondents at the upper ( F and $\mathrm{F}+$ ) and lower ( A - and A ) levels have been relatively constant. The percentage of respondents at Level B (essentially the first level of responsibility as a Professional Engineer, Geologist or Geophysicist) has increased slightly. The mid-level professional positions, at Levels C, D, and E have shown a decreasing trend.

Figure 12 - Distrubution by Responsibility Level (1999-2005)


The six-year history reflected in these figures is inadequate to predict any long-term trends. While year-over-year variations may seem to indicate either the continuation or the reversal of a trend, these small variations are typically not truly indicative of long-term changes. This type of analysis began with the 2004 Value of Professional Services report and information in these categories will continue to be reported so that long-term trends can be identified.

## Organizational Size and its Effect on Compensation

The APEGGA Salary Survey, by its nature, tends to emphasize the compensation paid in larger organizations over that in smaller ones. Larger firms employ more APEGGA members, so when a simple mean is calculated, the salaries reported by the larger firms tend to have a greater influence on the results.

To determine if this influence is skewing the results of the survey unduly, an examination of the salaries reported with respect to the size of the reporting organization was performed. The data in Table 19 has historically been reported in the appendix of previous Salary Surveys, but to this we have added data on Total Cash Compensation (Table 20), and have provided graphs of mean Base Salaries (Figure 13) and Total Cash Compensation (Figure 14) by organization size and individual responsibility level for comparison.

The results of the analysis were, at the same time, both expected and surprising. It came as no surprise that, for the most part, the smallest organizations offered the lowest mean base salaries and the lowest total cash compensation. What was surprising was that the highest mean base and total compensation were not paid by the largest firms, but by firms that could be described as small to medium in size. This trend is most visible at the higher levels of responsibility, levels E and F; there is a somewhat tighter distribution of salaries at the lower levels. Indeed, at the entry level, level A, the variation between the mean total compensation paid at the smallest firms (lowest) are within $14 \%$ of those paid at the largest firms (highest). The range of mean total compensation at the D responsibility level, the level that represents the largest single group of responses, is even tighter, with just a $7.2 \%$ spread between the lowest-compensated group (firms with 21 to 50 total employees) and the highest (firms with 251 to 500 total employees).

Results for the senior executive level, F+, demonstrate an interesting phenomenon. In looking at base salaries, the lowest compensation corresponds to the smallest firms (in this case, the smallest firms reporting F+ salaries had between 21 and 50 employees), but the total cash compensation for this group was the highest by a substantial margin. A closer examination of the data provides an explanation - a small number of senior executives of these small firms held an equity position in their firms (likely as founders and either partners or major shareholders); these firms were in the oil and gas sector; large bonuses resulting from high profits driven by high oil and gas revenues drove up the mean. In a year with more rational energy prices, the bonuses paid by these firms would result in Total Cash Compensation figures closer to the norm.

As this is the first year this type of analysis has been performed on our Salary Survey data, no comments on trends can be made at this time.

| Table 19 - Annual Base Salaries by Size of Organization, June 2005 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | Size (\# of <br> Employees) | \# of Eng., Geol., Geoph. | $\begin{gathered} \text { MEAN } \\ \$ \end{gathered}$ | $\begin{gathered} \hline \text { D1 } \\ \$ \end{gathered}$ | $\begin{gathered} \text { Q1 } \\ \$ \end{gathered}$ | $\begin{gathered} \text { MEDIAN } \\ \$ \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \$ \end{gathered}$ | $\begin{gathered} \hline \text { D9 } \\ \$ \\ \hline \end{gathered}$ |
| A- | 2-10 | 1 |  |  |  |  |  |  |
|  | 11-20 | 1 |  |  |  |  |  |  |
|  | 21-50 | 3 | 35,560 |  |  |  |  |  |
|  | 50-100 | 8 | 39,485 | 33,280 | 36,000 | 36,000 | 39,600 | 63,000 |
|  | 101-250 | 10 | 33,380 | 27,040 | 27,600 | 34,500 | 37,200 | 38,400 |
|  | 251-500 | 7 | 39,098 | 35,091 | 35,091 | 39,413 | 43,560 | 43,680 |
|  | Over 500 | 293 | 39,627 | 30,649 | 34,076 | 40,800 | 44,377 | 47,100 |
| A | 2-10 | 6 | 46,750 |  | 42,000 | 44,000 | 49,000 |  |
|  | 11-20 | 9 | 44,677 | 31,200 | 43,689 | 46,000 | 48,000 | 55,000 |
|  | 21-50 | 18 | 45,351 | 36,000 | 36,960 | 45,760 | 50,250 | 55,000 |
|  | 50-100 | 46 | 51,325 | 43,000 | 45,760 | 49,920 | 54,000 | 62,400 |
|  | 101-250 | 71 | 51,075 | 43,200 | 46,800 | 52,200 | 54,000 | 58,200 |
|  | 251-500 | 90 | 49,025 | 40,800 | 43,200 | 50,000 | 54,080 | 56,160 |
|  | Over 500 | 610 | 52,956 | 46,508 | 49,703 | 53,400 | 56,400 | 59,000 |
| B | 2-10 | 2 |  |  |  |  |  |  |
|  | 11-20 | 3 | 50,567 |  |  |  |  |  |
|  | 21-50 | 28 | 54,835 | 45,760 | 48,120 | 55,000 | 57,660 | 62,400 |
|  | 50-100 | 29 | 60,043 | 51,000 | 53,500 | 60,600 | 62,920 | 72,000 |
|  | 101-250 | 50 | 57,896 | 48,000 | 52,870 | 57,780 | 63,000 | 67,000 |
|  | 251-500 | 96 | 56,474 | 48,000 | 50,000 | 55,100 | 62,000 | 66,560 |
|  | Over 500 | 786 | 62,509 | 53,060 | 58,423 | 63,072 | 67,080 | 70,440 |
| C | 2-10 | 4 | 56,225 |  |  |  |  |  |
|  | 11-20 | 12 | 64,022 | 56,900 | 56,900 | 64,000 | 70,000 | 70,000 |
|  | 21-50 | 26 | 78,337 | 54,000 | 59,292 | 70,000 | 93,600 | 115,000 |
|  | 50-100 | 30 | 77,962 | 64,641 | 66,500 | 69,500 | 76,080 | 100,000 |
|  | 101-250 | 84 | 71,326 | 59,939 | 63,000 | 69,509 | 80,000 | 85,000 |
|  | 251-500 | 146 | 70,481 | 52,000 | 63,500 | 70,000 | 77,969 | 87,720 |
|  | Over 500 | 1,262 | 74,738 | 63,502 | 70,081 | 75,360 | 79,600 | 85,000 |
| D | 2-10 | 2 |  |  |  |  |  |  |
|  | 11-20 | 10 | 86,328 | 52,500 | 68,850 | 81,313 | 85,430 | 117,590 |
|  | 21-50 | 31 | 90,102 | 66,000 | 72,000 | 90,000 | 106,080 | 114,000 |
|  | 50-100 | 34 | 96,355 | 81,000 | 83,200 | 90,000 | 99,600 | 105,000 |
|  | 101-250 | 82 | 89,522 | 72,000 | 80,750 | 89,999 | 99,590 | 105,000 |
|  | 251-500 | 213 | 94,922 | 69,700 | 84,000 | 93,800 | 106,080 | 120,000 |
|  | Over 500 | 1,567 | 91,597 | 78,010 | 84,444 | 91,237 | 98,520 | 105,500 |
| E | 2-10 | 7 | 87,071 | 72,000 | 76,000 | 95,000 | 96,000 | 97,500 |
|  | 11-20 | 21 | 120,936 | 90,000 | 100,000 | 110,000 | 142,000 | 166,250 |
|  | 21-50 | 26 | 99,571 | 66,000 | 81,900 | 95,020 | 114,400 | 124,800 |
|  | 50-100 | 16 | 139,828 | 97,760 | 111,000 | 128,000 | 152,000 | 176,800 |
|  | 101-250 | 82 | 114,723 | 90,000 | 105,500 | 115,000 | 124,800 | 135,000 |
|  | 251-500 | 213 | 109,815 | 88,000 | 96,000 | 109,999 | 123,120 | 131,328 |
|  | Over 500 | 1,520 | 115,474 | 94,900 | 105,840 | 116,850 | 125,000 | 132,500 |
| F | 2-10 | 13 | 102,754 | 75,600 | 75,600 | 120,000 | 125,000 | 125,000 |
|  | 11-20 | 22 | 122,302 | 93,600 | 105,450 | 110,000 | 125,000 | 156,000 |
|  | 21-50 | 26 | 120,952 | 72,000 | 100,000 | 125,000 | 135,000 | 148,840 |
|  | 50-100 | 23 | 154,131 | 114,400 | 125,884 | 145,000 | 165,000 | 195,520 |
|  | 101-250 | 76 | 133,476 | 110,000 | 123,136 | 135,970 | 144,400 | 150,000 |
|  | 251-500 | 104 | 130,816 | 103,200 | 117,000 | 131,000 | 143,000 | 160,000 |
|  | Over 500 | 871 | 137,532 | 113,500 | 127,356 | 138,337 | 147,900 | 160,000 |
| F+ | 2-10 | 0 |  |  |  |  |  |  |
|  | 11-20 | 2 |  |  |  |  |  |  |
|  | 21-50 | 14 | 157,498 | 126,000 | 139,800 | 145,000 | 169,500 | 189,107 |
|  | 50-100 | 5 | 158,872 |  | 163,080 | 163,080 | 165,000 |  |
|  | 101-250 | 36 | 164,166 | 131,040 | 142,123 | 158,700 | 166,100 | 215,000 |
|  | 251-500 | 29 | 179,076 | 124,000 | 135,000 | 163,560 | 195,000 | 239,000 |
|  | Over 500 | 251 | 170,008 | 131,134 | 145,000 | 161,580 | 185,000 | 223,357 |

62- The Value of Professional Services

| Table 20 - Annual Total Cash Compensation by Size of Organization, June 2005 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level | Size (\# of <br> Employees) | \# of Eng., Geol., Geoph. | $\begin{gathered} \text { MEAN } \\ \$ \end{gathered}$ | $\begin{gathered} \hline \text { D1 } \\ \$ \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q1 } \\ \$ \end{gathered}$ | $\begin{gathered} \text { MEDIAN } \\ \$ \\ \hline \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \$ \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { D9 } \\ \$ \\ \hline \end{gathered}$ |
| A- | 2-10 | 1 |  |  |  |  |  |  |
|  | 11-20 | 1 |  |  |  |  |  |  |
|  | 21-50 | 3 | 35,560 |  |  |  |  |  |
|  | 50-100 | 8 | 40,235 | 33,280 | 36,000 | 36,000 | 39,600 | 69,000 |
|  | 101-250 | 10 | 33,406 | 27,040 | 27,775 | 34,500 | 37,200 | 38,400 |
|  | 251-500 | 7 | 39,098 | 35,091 | 35,091 | 39,413 | 43,560 | 43,680 |
|  | Over 500 | 293 | 39,746 | 30,649 | 34,500 | 40,800 | 44,377 | 47,120 |
| A | 2-10 | 6 | 47,442 |  | 43,800 | 45,850 | 49,000 |  |
|  | 11-20 | 9 | 46,582 | 31,200 | 44,339 | 46,000 | 48,000 | 71,500 |
|  | 21-50 | 18 | 48,289 | 36,000 | 36,960 | 47,760 | 55,000 | 59,998 |
|  | 50-100 | 46 | 52,380 | 43,000 | 46,000 | 50,000 | 55,360 | 62,400 |
|  | 101-250 | 71 | 52,738 | 43,200 | 46,800 | 52,200 | 56,731 | 63,000 |
|  | 251-500 | 90 | 49,748 | 40,800 | 43,200 | 50,000 | 54,852 | 59,122 |
|  | Over 500 | 610 | 54,719 | 46,706 | 50,000 | 54,000 | 58,400 | 64,275 |
| B | 2-10 | 2 |  |  |  |  |  |  |
|  | 11-20 | 3 | 52,733 |  |  |  |  |  |
|  | 21-50 | 28 | 60,348 | 46,543 | 51,843 | 55,900 | 63,000 | 70,600 |
|  | 50-100 | 29 | 63,986 | 54,603 | 57,228 | 62,400 | 67,356 | 72,800 |
|  | 101-250 | 50 | 63,144 | 49,440 | 55,894 | 62,400 | 69,000 | 75,812 |
|  | 251-500 | 96 | 58,248 | 48,000 | 50,000 | 55,300 | 63,228 | 69,204 |
|  | Over 500 | 786 | 66,261 | 53,730 | 60,000 | 66,600 | 72,200 | 78,000 |
| C | 2-10 | 4 | 56,350 |  |  |  |  |  |
|  | 11-20 | 12 | 68,129 | 62,400 | 64,000 | 69,273 | 70,623 | 73,500 |
|  | 21-50 | 26 | 82,468 | 58,000 | 62,400 | 72,500 | 93,600 | 120,000 |
|  | 50-100 | 30 | 82,037 | 65,000 | 68,754 | 74,315 | 82,307 | 105,606 |
|  | 101-250 | 84 | 76,666 | 62,400 | 68,000 | 76,600 | 83,427 | 90,500 |
|  | 251-500 | 146 | 76,298 | 55,000 | 65,000 | 72,560 | 84,308 | 92,780 |
|  | Over 500 | 1,262 | 79,232 | 64,140 | 72,512 | 79,211 | 85,500 | 93,820 |
| D | 2-10 | 2 |  |  |  |  |  |  |
|  | 11-20 | 10 | 97,009 | 52,500 | 80,000 | 87,237 | 103,416 | 139,290 |
|  | 21-50 | 31 | 96,112 | 73,000 | 80,759 | 93,500 | 108,296 | 125,000 |
|  | 50-100 | 34 | 100,814 | 83,200 | 87,045 | 95,400 | 104,000 | 123,700 |
|  | 101-250 | 82 | 96,987 | 74,704 | 85,200 | 95,992 | 108,035 | 117,371 |
|  | 251-500 | 213 | 103,661 | 70,000 | 86,000 | 99,564 | 116,554 | 138,399 |
|  | Over 500 | 1,565 | 98,381 | 80,057 | 88,584 | 96,416 | 107,500 | 120,400 |
| E | 2-10 | 7 | 97,807 | 81,500 | 88,000 | 95,000 | 109,150 | 118,500 |
|  | 11-20 | 21 | 139,870 | 90,000 | 100,000 | 124,195 | 162,000 | 220,930 |
|  | 21-50 | 26 | 112,914 | 90,000 | 95,000 | 111,673 | 124,800 | 132,500 |
|  | 50-100 | 16 | 150,229 | 99,000 | 115,000 | 142,480 | 176,000 | 186,000 |
|  | 101-250 | 82 | 129,426 | 95,695 | 110,400 | 126,006 | 144,824 | 168,484 |
|  | 251-500 | 213 | 121,690 | 88,200 | 98,300 | 114,264 | 132,000 | 156,000 |
|  | Over 500 | 1,520 | 129,873 | 98,232 | 112,320 | 129,002 | 147,185 | 162,050 |
| F | 2-10 | 13 | 120,254 | 75,600 | 75,600 | 120,000 | 155,000 | 155,000 |
|  | 11-20 | 22 | 204,508 | 102,000 | 120,000 | 140,000 | 182,000 | 288,000 |
|  | 21-50 | 26 | 159,663 | 100,000 | 124,000 | 137,772 | 159,485 | 190,000 |
|  | 50-100 | 23 | 164,972 | 114,400 | 125,884 | 165,000 | 183,040 | 198,000 |
|  | 101-250 | 76 | 155,079 | 120,000 | 132,309 | 145,642 | 181,500 | 190,000 |
|  | 251-500 | 104 | 142,139 | 106,800 | 118,092 | 132,000 | 149,040 | 173,701 |
|  | Over 500 | 871 | 159,821 | 117,000 | 132,750 | 162,635 | 183,200 | 199,881 |
| F+ | 2-10 | 0 |  |  |  |  |  |  |
|  | 11-20 | 2 |  |  |  |  |  |  |
|  | 21-50 | 14 | 315,280 | 140,000 | 174,000 | 200,462 | 268,662 | 420,528 |
|  | 50-100 | 5 | 204,230 |  | 202,776 | 202,776 | 225,000 |  |
|  | 101-250 | 36 | 209,103 | 131,040 | 160,805 | 192,000 | 209,271 | 310,290 |
|  | 251-500 | 29 | 210,071 | 124,000 | 144,000 | 165,525 | 253,368 | 345,000 |
|  | Over 500 | 251 | 217,201 | 138,000 | 168,000 | 209,566 | 251,815 | 315,180 |

63- The Value of Professional Services

Figure 13 - Annual Base Salary by Firm Size and Responsibility Level


Figure 14 - Annual Total Cash Compensation by Firm Size and Responsibility Level


## Other Professions

Every two to three years, the Alberta government performs the largest salary survey in the province, the Alberta Wage and Salary Survey. The survey is conducted by contacting employers in the province and having them complete questionnaires, in a very similar manner to the APEGGA Salary Survey. From the WAGEinfo website (www.alis.gov.ab.ca/wageinfo):


#### Abstract

"The 2005 Alberta Wage and Salary Survey was conducted by R.A. Malatest and Associates Ltd. on behalf of Alberta Human Resources and Employment, Human Resources and Skills Development Canada, Alberta Economic Development and Alberta Advanced Education. The survey results include over 6,700 completed surveys providing a successful response rate of 35.3 per cent. The responses represent over 303,000 fulltime and part-time employees in Alberta."


The information gathered by the Alberta Wage and Salary Survey can be broken down in a number of ways. Of interest to this survey, however is the breakdown by the National Occupation Classification or NOC code system. Through this breakdown, it is possible to obtain the mean salaries for most of the other regulated professions in Alberta. The only comparable professional group missing from this analysis is the physicians; the Alberta government survey received an insufficient number of responses form this sector to produce meaningful results. It must be noted that the data reported was for salaries - income earned from holding an equity position in a firm (profits distributed among owners) was not reported.

In order to compare how a particular profession or occupational segment is doing year over year, it is common to express the salary as a ratio over the overall mean salary for all occupations. For example, the overall mean annual salary for all occupations in Alberta in 2005 was $\$ 42,193$. The overall mean annual salary (base) for engineers from the 2005 APEGGA Salary Survey was $\$ 90,600$, meaning that the ratio between the average engineer's salary and the overall average salary in the province was $\mathbf{2 . 1 5}$. This ratio can be used to track how professional's salaries are performing in relation to the overall economy. Future reports will plot these ratios over time.

In addition to salaries, the professional dues for each of the examined professions has been provided, along with a calculation of what percentage of the professional's salary they constitute.

| Table 21 - Mean Salaries of Other Professions in Alberta |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profession | Mean Salary |  | Profession Mean to Overall Mean |  | Dues | Dues - \% of Mean Salary |
| Geophysicist | \$ | 116,712 | 2.77 | \$ | 225 | 0.2\% |
| Dentist | \$ | 111,463 | 2.64 | \$ | 2,500 | 2.2\% |
| Geologist | \$ | 104,337 | 2.47 | \$ | 225 | 0.2\% |
| Engineer | \$ | 90,600 | 2.15 | \$ | 225 | 0.2\% |
| Lawyer | \$ | 87,862 | 2.08 | \$ | 1,370 | 1.6\% |
| Veterinarian | \$ | 75,805 | 1.80 | \$ | 1,062 | 1.4\% |
| Architect | \$ | 63,149 | 1.50 | \$ | 775 | 1.2\% |
| Accountant | \$ | 51,693 | 1.23 | \$ | 905 | 1.8\% |

# APPENDIX A <br> DETAILED JOB CLASSIFICATION GUIDE 

LEVEL OF RESPONSIBILITY
LEVEL A -
LEVEL A

| DUTIES | Receives training in the various phases of office, plant, field or laboratory engineering or geoscience work as classroom instruction or as supervised "on-the-job" assignments, often accompanied by a pre-assigned "A" or higher level "buddy". Tasks assigned and well supervised include: preparation of simple plans, designs, calculations, costs and bills of material in accordance with established codes, standards, drawings or other specifications. Under supervision, may carry out routine technical surveys or inspections and prepare reports. Recognizing short duration of Co-op/Intern Student placements, assignments are usually non-complex projects with deadlines that finish within the $\mathrm{Co}-\mathrm{op} /$ Intern term. | Receives training in the various phases of office, plant, field or laboratory engineering / geoscience work as classroom instruction or "on-the-job" assignments. Tasks assigned include: preparation of simple plans, designs, calculations, costs and bills of material in accordance with established codes, standards, drawings or other specifications. May carry out routine technical surveys or inspections and prepare reports. |
| :---: | :---: | :---: |
| RECOMMENDATIONS, DECISIONS AND COMMITMENTS | Few if any technical decisions called for and these will be of routine nature with ample precedent or clearly defined procedures as guidance. All such responsibilities usually cleared through "buddy" and supervisor before being accepted. | Few technical decisions called for and these will be of routine nature with ample precedent or clearly defined procedures as guidance. |
| SUPERVISION RECEIVED | Works under close supervision, often side-by-side with a pre-assigned "Alevel" or higher "buddy". Work is reviewed for accuracy and adequacy and conformance with prescribed procedures. | Works under close supervision. Work is reviewed for accuracy and adequacy and conformance with prescribed procedures. |
| LEADERSHIP <br> AUTHORITY AND/OR <br> SUPERVISION <br> EXERCISED | None | May assign and check work of one to five technicians or helpers. |
| GUIDE TO <br> ENTRANCE <br> QUALIFICATIONS | Enrolled in an accredited University Engineering / Geosciences or Applied Sciences Bachelor degree program and on a structured Co-Op/Intern Student assignment. May have no practical experience except previous co-op assignments. | Bachelor's degree in Engineering / Geosciences or Applied Sciences, or its equivalent, with little or no practical experience. |


| LEVEL B | LEVEL C |  |
| :--- | :--- | :--- |
| DUTIES | Normally regarded as a continuing <br> portion of an engineer's/geoscientist's <br> training and development. | This is typically regarded as a <br> fully qualified professional <br> engineering level. Carries out |
|  | Receives assignment of limited scope | responsible and varied |
| angineering / geoscience |  |  |
|  | and complexity, usually minor phases | assignments, requiring general |
| of broader assignments. Uses a | familiarity with a broad field of |  |
| variety of standard engineering | engineering and knowledge of |  |
| methods and techniques in solving | reciprocal effects of the work |  |
| problems. Assists in carrying out | upon other fields. Problems |  |
| technical tasks requiring accuracy in | usually solved by use of |  |
| calculations, completeness of data | combination of standard |  |
| and adherence to prescribed testing | procedures, or methods |  |
| analysis, design or computation | developed in previous |  |
| methods. | assignments. Participates in |  |
|  |  | planning to achieve prescribed |
|  |  | objectives. |

## RECOMMENDATIONS, DECISIONS AND COMMITMENTS

Recommendations limited to solution of the problem rather than end results. Decisions made are normally within established guidelines.

Makes independent studies, analyses, interpretations and conclusions. Difficult, complex or unusual matters of decisions are usually referred to more senior authority.

| SUPERVISION RECEIVED | Duties are assigned with detailed oral and occasionally written instructions, as to methods and procedures to be followed. Results are usually reviewed in detail and technical guidance is usually available. | Work is not generally supervised in detail and amount of supervision varies depending upon the assignment. Usually technical guidance is available to review work programs and advise on unusual features of assignment. |
| :---: | :---: | :---: |
| LEADERSHIP <br> AUTHORITY AND/OR SUPERVISION EXERCISED | May give technical guidance to one or two junior engineers / geoscientists or technicians, assigned to work on a common project. | May give technical guidance to engineers / geoscientists of less standing, or technicians assigned to work on a common project. Supervision over other engineers / geoscientists not usually a regular or continuing responsibility. |
| GUIDE TO ENTRANCE QUALIFICATIONS | Bachelor's degree in Engineering / Geosciences or Applied Sciences, or its equivalent, normally with two to three years working experience from the graduation level. | Bachelor's degree in Engineering / Geosciences, or Applied Sciences, or its equivalent, normally with a minimum of five to six years related working experience from the graduation level. |


| DUTIES | This is typically the level of direct and sustained supervision of other professional engineers / geoscientists or the first level of full specialization. Requires application of mature engineering / geoscience knowledge in planning and conducting projects having scope for independent accomplishment and coordination of the difficult and responsible assignments. Assigned problems make it necessary to modify established guides, devise new approaches, apply existing criteria in new manners, and draw conclusions for comparative situations. | Usually requires knowledge of more than one field of engineering / geoscience or performance by an engineering /geoscience specialist in a particular field of engineering / geoscience. Participates in short and long range planning; makes independent decisions on work methods and procedures within an overall program. Originality and ingenuity are required for devising practical and economical solutions to problems. May supervise large groups containing both professional and non-professional staff; or may exercise authority over a small group of highly qualified professional personnel engaged in complex technical applications. |
| :---: | :---: | :---: |
| RECOMMENDATIONS, DECISIONS AND COMMITMENTS | Recommendations reviewed for soundness of judgment but usually accepted as technically accurate and feasible. | Makes responsible decisions not usually subject to technical review, on all matters assigned except those involving large sums of money or long range objectives. Takes courses of action necessary to expedite the successful accomplishment of assigned projects. |
| SUPERVISION RECEIVED | Work is assigned in terms of objectives, relative priorities and critical areas that impinge on work of other units. Work is carried out within broad guidelines, but informed guidance is available. | Work is assigned only in terms of broad objectives to be accomplished, and is reviewed for policy, soundness of approach and general effectiveness. |
| LEADERSHIP AUTHORITY AND/OR SUPERVISION EXERCISED | Assigns and outlines work; advises on technical problems; reviews work for technical accuracy, and adequacy. Supervision may call for recommendations concerning selection, training, rating and discipline of staff. | Outlines more difficult problems and methods of approach. Co-ordinates work programs and directs use of equipment and material. Generally makes recommendations as to the selection training, discipline, and remuneration of staff. |
| GUIDE TO ENTRANCE QUALIFICATIONS | Bachelor's degree in Engineering / Geosciences or Applied Sciences, or its equivalent, normally with a minimum of seven to eight years of experience in the field of specialization from the graduation level. | Bachelor's degree in Engineering / Geosciences, or Applied Sciences, or its equivalent, normally with a minimum of ten to twelve years of engineering / geosciences, and/or administrative experience from the graduation level. |


| DUTIES | Usually responsible for an engineering / geoscience administrative function, directing several professional and other groups engaged in interrelated engineering / geoscience responsibilities; or as an engineering / geoscience consultant, achieving recognition as an authority in an engineering / geoscience field of major importance to the organization. Independently conceives programs and problems to be investigated. Participates in discussion determining basic operating policies, devising ways of reaching program objectives in the most economical manner and of meeting any unusual conditions affecting work progress. | Within the framework of general policy, conceives independent programs and problems to be investigated. Plans or approves projects requiring the expenditure of a considerable amount of manpower and financial investment. Determines basic operating policies, and solves primary problems or programs to accomplish objectives in the most economical manner to meet any unusual condition. |
| :---: | :---: | :---: |
| RECOMMENDATIONS, DECISIONS AND COMMITMENTS | Makes responsible decisions on all matters including the establishment of policies and expenditures of large sums of money and/or implementation of major programs, subject only to overall company policy and financial controls. | Responsible for long range planning, co-ordination, making specific and far-reaching management decisions. Keeps management associates informed of all matters of significant importance. |
| SUPERVISION RECEIVED | Receives administrative direction based on organization policies and objectives. Work is reviewed to ensure conformity with policy and coordination with other functions. | Operates with broad management authority, receiving virtually no technical guidance and control; limited only by general objectives and policies of the organization. |
| LEADERSHIP AUTHORITY AND/OR SUPERVISION EXERCISED | Reviews and evaluates technical work; selects, schedules, and coordinates to attain program objectives; and/or as an administrator, makes decisions concerning selection, training, rating, discipline and remuneration of staff. | Gives administrative direction to subordinate managers and contact with the work force is normally through such levels rather than direct. |
| GUIDE TO ENTRANCE QUALIFICATIONS | Bachelor's degree in Engineering / Geosciences or Applied Sciences, or its equivalent, with broad engineering / geoscience experience, including responsible administrative duties. | Bachelor's degree in Engineering / Geosciences, or Applied Sciences, or its equivalent with many years authoritative engineering / geoscience and administrative experience. The incumbent is expected to possess a high degree of originality, skill and proficiency in the various broad phases of engineering / geoscience applications. |

## APPENDIX B APEGGA SALARY SURVEY DATA

Additional results from APEGGA's June 2005 Employer Salary Survey. Other survey results are published in sections 2, 4,5 and 6 of this booklet.

TABLE B-1

| Annual Base Salaries by Highest Degree - All Professions - June 2005 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Highest Degree Completed | Count | Mean \$ | $\begin{gathered} D_{1} \\ \$ \end{gathered}$ | $\begin{gathered} Q_{1} \\ \$ \end{gathered}$ | Median | $\begin{gathered} Q_{3} \\ \$ \end{gathered}$ | $\begin{gathered} \mathrm{D}_{9} \\ \$ \end{gathered}$ |
| Ph.D. | 139 | 107,873 | 69,000 | 83,200 | 105,587 | 129,060 | 147,630 |
| M.Sc., M.Eng. | 833 | 102,716 | 59,900 | 74,400 | 98,625 | 128,235 | 146,340 |
| B.Sc., B.Eng. | 7989 | 91,863 | 51,659 | 65,520 | 87,500 | 115,124 | 137,251 |
| Annual Total Cash Compensation by Highest Degree - All Professions - June 2005 |  |  |  |  |  |  |  |
| Ph.D. | 139 | 118,485 | 71,032 | 86,412 | 108,222 | 135,000 | 177,108 |
| M.Sc., M.Eng. | 833 | 114,576 | 61,171 | 78,000 | 105,500 | 140,657 | 175,500 |
| B.Sc., B.Eng. | 7989 | 102,316 | 52,565 | 69,181 | 92,369 | 126,060 | 163,793 |

FIGURE B-1

APEGGA JUNE 2005 EMPLOYER SALARY SURVEY
Mean Base Salaries by Year of Graduation and Level of Responsibility All Professions (Eng., Geol., Geoph.)


TABLE B-2

| Frequency Distribution of Annual Base Salaries by Level of Responsibility Engineers, Geologists, Geophysicists - June 2005 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UPPER LIMIT | A- | A | B | C | D | E | F | F+ | TOTAL |
| \$26,400 | 3 |  |  |  |  |  |  |  | 3 |
| \$28,800 | 6 | 1 |  |  |  |  |  |  | 8 |
| \$31,200 | 33 |  |  |  |  |  |  |  | 33 |
| \$33,600 | 32 | 4 |  | 1 |  |  |  |  | 37 |
| \$36,000 | 43 | 4 |  | , |  |  |  |  | 48 |
| \$38,400 | 23 | 11 |  |  |  |  |  |  | 34 |
| \$40,800 | 32 | 13 | 2 |  |  |  | 1 |  | 48 |
| \$43,200 | 52 | 26 | 5 |  |  |  |  |  | 83 |
| \$45,600 | 52 | 39 | 13 | , |  |  |  |  | 105 |
| \$48,000 | 18 | 83 | 27 | 5 |  |  |  |  | 133 |
| \$50,400 | 6 | 127 | 54 | 19 | 1 |  |  |  | 207 |
| \$52,800 | 13 | 122 | 47 | 11 | 3 | 1 |  |  | 197 |
| \$55,200 | 8 | 175 | 72 | 18 |  |  |  |  | 277 |
| \$57,600 | 1 | 121 | 68 | 29 | 4 |  |  |  | 223 |
| \$60,000 |  | 63 | 93 | 36 |  |  |  |  | 198 |
| \$62,400 |  | 40 | 131 | 56 | 14 |  |  |  | 241 |
| \$64,800 | 1 | 17 | 134 | 73 | 9 | 2 |  |  | 236 |
| \$67,200 |  |  | 149 | 101 | 16 | 3 |  |  | 269 |
| \$69,600 |  | 1 | 87 | 84 | 18 | 5 |  |  | 195 |
| \$72,000 | 1 | 2 | 78 | 128 | 33 | 1 | 1 |  | 244 |
| \$74,400 |  | 1 | 26 | 193 | 28 | 7 | 3 |  | 258 |
| \$76,800 |  |  | 14 | 154 | 56 | 3 | 3 |  | 230 |
| \$79,200 |  |  | 4 | 163 | 57 | 8 |  |  | 232 |
| \$81,600 |  | 1 | 2 | 236 | 97 | 10 |  |  | 346 |
| \$84,000 |  |  |  | 72 | 107 | 13 | 1 | 1 | 194 |
| \$86,400 |  |  | 1 | 68 | 157 | 16 | 1 |  | 243 |
| \$88,800 |  |  |  | 43 | 118 | 24 | 3 |  | 188 |
| \$91,200 |  |  |  | 35 | 233 | 36 | 4 |  | 308 |
| \$93,600 |  |  |  | 18 | 145 | 42 | 3 |  | 208 |
| \$96,000 |  |  |  | 9 | 167 | 88 | 7 |  | 271 |
| \$98,400 |  |  |  | 4 | 140 | 62 | 5 |  | 211 |
| \$100,800 |  |  |  | 3 | 134 | 54 | 15 | 5 | 211 |
| \$103,200 |  |  |  |  | 73 | 58 | 21 |  | 152 |
| \$105,600 |  |  |  | 4 | 91 | 74 | 27 |  | 196 |
| \$108,000 |  |  |  |  | 58 | 68 | 11 | 1 | 138 |
| \$110,400 |  |  |  | 2 | 55 | 104 | 22 | 1 | 184 |
| \$112,800 |  |  |  |  | 29 | 109 | 17 | 1 | 156 |
| \$115,200 |  |  |  | 3 | 25 | 114 | 20 | 4 | 166 |
| \$117,600 |  |  |  |  | 14 | 133 | 22 | 3 | 172 |
| \$120,000 |  |  |  |  | 12 | 122 | 27 | 3 | 164 |
| \$132,000 |  |  |  | 3 | 34 | 513 | 214 | 20 | 784 |
| \$144,000 |  |  |  |  | 6 | 166 | 343 | 43 | 558 |
| \$156,000 |  |  |  |  | 1 | 39 | 221 | 62 | 323 |
| \$168,000 |  |  |  | 1 |  | 7 | 82 | 59 | 149 |
| \$180,000 |  |  |  |  |  | 2 | 41 | 32 | 75 |
| >\$180,000 |  |  |  |  | 1 | 3 | 26 | 102 | 132 |
| TOTAL | 324 | 852 | 1,007 | 1,574 | 1,946 | 1,887 | 1,141 | 337 | 9,068 |

## APPENDIX C LIST OF PARTICIPANTS

ACUREN (CANSPEC)
Agrium Inc.
Alberta Energy and Utilities Board
AltaLink Mgt Ltd.
Altia Energy Ltd.
AMEC Earth \& Environmental, a division of AMEC
Americas
AMEC Americas Limited - Energy \& Mining
Amec Infrastructure Limited
Anadarko Canada Corporation
ARC Resources Ltd.
ASSOCIATED ENGINEERING ALBERTA LTD
ATCO Electric
ATCO Gas
ATCO Pipelines
Athabaskan Resource Company
Bantrel Co.
Beck Engineering (1992) Ltd.
Bel-MK Engineering Ltd.
Beta Machinery Analysis Ltd.
BIRCHCLIFF ENERGY LTD.
BMO Oil \& Gas Department
Broadsword Corrosion Engineering Ltd.
Bunge Canada Holdings Inc
Burlington Resources Canada Ltd.
Canam Steel Works
Capital Engineering
Central Alberta Midstream
CGG Canada Services Ltd.
CH2M HILL Canada Limited
Chevron Canada Resources
City of Calgary
City of Edmonton
City of Lethbridge
Cohos Evamy
Colt Engineering Corporation
Compton Petroleum Corporation
CWD Windows and Doors Inc.
Dacro Industries Inc.
Deer Creek Energy Limited
DEGUSSA Canada Inc.
Dominion Exploration Canada Ltd.
Dow Chemical Canada Inc.
DPH ENGINEERING INC.
Earth Tech Canada Inc.
EBA Engineering Consultants Ltd.
ECO Waste Systems Ltd.
Emerson Process Management
Emerson Process Management/Bettis Canada Ltd.
Enbridge Pipelines Inc
EnCana Corporation
Enerflex Systems Ltd
Enerflow Industries
Enerplus Resources Fund
ENERSUL INC.

EPCOR Utilities Inc.
Frontline Engineering
General Dynamics Canada Ltd.
Geo-Engineering (M.S.T.) Ltd.
GLM Tanks \& Equipment Ltd.
Geophysical Exploration \& Development
Corporation
Golder Associates Ltd
Government of Alberta
Hampson-Russell Limited Partnership
Hanover Canada Corporation
Hatch Acres
Hatch Optima
Hawk Energy Corp
HONEYWELL
Horton CBI, Limited
Husky
Imperial Oil Limited
IMV Projects Inc.
Jacobs Canada Inc.
Kaminak Resources Ltd.
Kemex Engineering Services Ltd.
Key Seismic Solutions Ltd.
KLOHN CRIPPEN CONSULTANTS LTD.
Kodiak Engineering Ltd.
KOMEX International Ltd.
Lehigh Inland Cement Limited
Luscar Ltd.
Matrix Solutions Inc.
MEG Energy Corp
Mentor Engineering Inc.
Micrologic Limited
Mulvey \& Banani Int (AB) Inc.
Newalta Corporation
Nexen Inc.
Nichols Environmental (Canada) Ltd.
North American Construction Group
Northwest Hydraulic Consultants Ltd
Norwest Corporation
NovAtel Inc.
O'Connor Associates Environmental Inc.
Orbis Engineering Field Services Ltd.
Pace Industrial Inc.
Paramount Resources
Petro-Canada
Pioneer Land Services Ltd.
Polaris Engineering
Precision Energy Services Ltd.
ProjEx Technologies Ltd.
Purcell Energy Ltd.
Ready Engineering Corporation
Rockyview Energy Inc.
Rostel Industries Ltd.
Ryan Energy Technologies
Sherritt International Corporation

## 2004 EMPLOYER SALARY SURVEY - LIST OF PARTICIPANTS (cont'd)

Signal Energy Inc.
Slave Lake Pulp
SNC-Lavalin Inc.
SolTech Engineering Inc.
Stantec Consulting Ltd.
StarPoint Energy Trust
Stewart, Weir \& Co. Ltd.
Stuart Olson Construction
Suncor Energy Inc.
Sunrise Engineering Ltd.
Taber Irrigation District
Talisman Energy Inc.
Telvent Canada Ltd.

Transcanada Pipelines Limited
Transglobe Energy Corporation
Trican Well Service
True Energy Inc.
UMA Engineering Ltd.
Univar Canada Ltd
VECO Canada Ltd.
Vermilion Energy Trust
Walters Chambers \& Associates Ltd.
Westerra Environmental Management Ltd.
Weyerhaeuser Canada Limited
Wiebe Environmental Sevices Inc.
WorleyParsons MEG Ltd.


[^0]:    ${ }^{1}$ This category should not include amounts which the employer sets aside to fund what might be called incentive or productivity plans such as profit sharing plans and one-time bonus plans which are based on productivity measure. These plans should be considered and administered apart from the basic salary and benefit system in order to preserve the integrity of the basic system.

